

The background of the entire page is a photograph of a modern outdoor lounge area. In the foreground, there is a wooden deck with a round wooden table and a modern chair. A glass lantern sits on the table. In the background, there is a large mountain (Table Mountain) under a blue sky with clouds. The lounge area is enclosed by a wooden slat fence. The SEMARIS logo is centered at the top, with the words 'Property Development' below it.

# SEMARIS

Property Development

# Annual Report 2022

SEMARIS LTD



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The Annual Report is published in its entirety on the Company's website:  
[www.semaris.mu](http://www.semaris.mu)





## CHAIRMAN'S AND MANAGING DIRECTOR'S REPORT

### Dear Shareholder,

We are pleased to share with you the main highlights of the Semaris Group's results for the year ended 30 June 2022. For its third year of operation, the Group achieved two major milestones with the launch of the presales of Harmonie Golf & Beach Estate under the Property Development Scheme at Les Salines Black River in Mauritius, and some substantial cash generation from its operations in Morocco.

### Financial results

The property development financial cycle is quite specific as it requires initial cash outflows to finance pre-operating expenses like consultant fees, marketing expenditure, finance costs and sometimes preliminary infrastructure work. Funding of these expenses allows developers to launch presales to secure clients through reservation contracts and deposits in escrow accounts. It is only when a presale threshold is reached that the property development company can start signing deeds of sale, hence generating cash to kick-start construction work and recognise revenue at income statement level.

The three major projects of the Semaris Group are at different stages of development. Operations in Morocco are now at maturity stage and are generating revenue and cash. Operations in Mauritius are at prelaunch phase, still requiring significant cash outflows and operations in Seychelles are at final concept design phase.

At income statement level, revenue of Rs 466m arose only from the Group's operations in Morocco, mainly associated with the sale of several prime serviced plots in the "Atlas" zone and the transfer of ownership of the last villa in the "Al Ain" zone. On the costs side, the Group incurred operating expenses and finance costs, mainly associated with the purchase of land at Les Salines in Mauritius, acquired to develop the Harmonie project. The good performance in Morocco, coupled with the remeasurement gain on borrowings in Mauritius at year end, allowed the Group to declare a profit after tax of Rs 36m for the financial year ended 30 June 2022. The Group has secured important revenue with the signing of several "VEFA" sales and reservation contracts, which will be recognised in the next few years upon delivery of those villas. In Morocco, revenue can only be recognised when the villas are delivered and not when the initial VEFA deeds of sale are signed, as is the case in Mauritius.

At operational cash flow level, the Group's operations in Morocco have generated over Rs 235m of net cash during the financial year ended 30 June 2022, after accounting for operational expenditure and construction costs. In Mauritius, through its local subsidiary Les Salines PDS Ltd, the Group has spent some Rs 40m mainly for the concept design and launch of Harmonie Golf & Beach Estate. The Group will have to spend some additional cash in the financial year ending 30 June 2023 to reach the threshold and start planning construction work, in line with the financing structure negotiated with its partner Bank, SBM Bank (Mauritius) Ltd.





### Successful launch of Harmonie Golf & Beach Estate

The initial phase of the Group's new PDS project was launched in April 2022, affirming a strong positioning around Sustainability with a design based on bioclimatic architecture. The project also provides for the restoration of a 6-hectare wetland zone and a special care for surrounding communities. This high-end development comprises 220 villas and an 18-hole golf course, and is developed in association with the Beachcomber brand. Future owners will enjoy breathless views of the western lagoon and mountain ranges in a unique savannah-type environment surrounding a golf course. They will have access to the upcoming neighbouring Harmonie Beachcomber Golf Resort. The resort will not only offer golf facilities but also a beach bar, restaurants, sports facilities, a spa and a kids club. Villa owners will also have access to a boat parking and launching facility. The average selling prices are EUR 1.7m for the villas and EUR 600k for the serviced plots averaging 2,000m<sup>2</sup>.

The project's marketing strategy hinges on brand awareness, digital marketing, working closely with the main real estate brokers and collaborating with the Beachcomber network.

For this first phase of 81 serviced plots and villas, management is actively working towards reaching the minimum presale threshold of 50 units before signing deeds of sale and kick-starting construction work. The target to achieve this milestone is the month of June 2023, hence allowing the Group to start recognising revenue in the income statement during the financial year ending 30 June 2024.

As at September 2022, the project has received good market response and 50% of the presale threshold have been secured. Management is confident that this threshold will be reached as per the June 2023 target, or even before and will keep deploying its marketing efforts over the next few months. The Board is concerned about rising construction costs, which represent an important risk of having to increase sales prices in the coming months, creating some turbulence in the momentum gained after the successful launch campaign.

### DPM pursuing steady growth

The Group's subsidiary in Morocco, Domaine Palm Marrakech S.A. (DPM) has witnessed a turnaround since early 2021. Marrakech has regained popularity in terms of travel and tourism. The high-end Royal Palm Marrakech master development has attracted several new buyers for the "Atlas", "Ocre" and "Oliveraie" zones located around the golf course, resulting in the conversion of 22 sales for a value of Rs 1.6bn which will be recognised as revenue over the next few years. DPM has generated nearly 1,000 new leads for the year ended 30 June 2022 compared to an average of 500 leads per year over the previous three years. The management team in Morocco has been extremely active, not only in terms of marketing activities but also in terms of construction with major work being completed.



In line with the "Convention Cadre" signed with the Moroccan Government in 2006, the Group is serenely planning its phase 2 over 40 hectares and is collaborating with the renowned architectural firm, Studio KO to review and amend the current phase 2 Master Plan by inserting larger serviced plots and potentially a 9-hole golf course, hence confirming its high-end positioning. Ongoing negotiations have started with the authorities and management is confident to reach an agreement during the financial year ending 30 June 2023 to launch phase 2 presale.

### Praslin project coming next

The Group is progressing steadily on its project in Seychelles and management met with the authorities in January and September 2022. The permit application process has been launched and a sales strategy is being defined with international agents with a target to launch presale for 20 luxury branded villas during the financial year ending 30 June 2023. Developing a 52-room hospitality component is a prerequisite under the 'Villa Policy' to be able to sell these villas. The main challenge will be to find a strategic partner to finance the hospitality component and operate it.

### Outlook

Following the milestones achieved in the financial year ended 30 June 2022, management's focus and main challenges for the financial year ending 30 June 2023 will be to keep the momentum on the current phase in Morocco and launch phase 2, reach the threshold for the Harmonie project in Mauritius, and launch the project in Seychelles after having obtained all the necessary permits.

We take this opportunity to thank our fellow Board members for their support, as well as the management team in Mauritius and Morocco for their commitment and hard work at all times.

Hector Espitalier-Noël  
Chairman

29 September 2022

Stéphane Poupinel de Valencé  
Managing Director



# GLOSSARY OF TERMS

<b>AML/CFT</b>	Anti-Money Laundering/Combating the Financing of Terrorism
<b>Ar</b>	Arpent
<b>ARMC</b>	Audit and Risk Management Committee
<b>bn</b>	Billion
<b>Board</b>	The Board of Directors of Semaris
<b>DEM</b>	Development and Enterprise Market
<b>DPM</b>	Domaine Palm Marrakech S.A., a subsidiary company of Semaris
<b>DR</b>	Discount Rate
<b>DSRA</b>	Debt Service Reserve Account
<b>EBITDA</b>	Earnings before Interest, Taxation, Depreciation and Amortisation
<b>FIU</b>	Financial Intelligence Unit as defined under section 10 of the FIAMLA
<b>FIAMLA</b>	Financial Intelligence and Anti-Money Laundering Act
<b>GDPR</b>	General Data Protection Regulation
<b>IAS</b>	International Accounting Standards
<b>IHS</b>	Invest Hotel Scheme
<b>k</b>	Thousand
<b>LSPL</b>	Les Salines PDS Ltd, a subsidiary company of Semaris
<b>m</b>	Million
<b>m<sup>2</sup></b>	Square metre
<b>MAD</b>	Moroccan dirhams
<b>ML</b>	Money laundering
<b>MOU</b>	Memorandum of Understanding
<b>MUR/Rs</b>	Mauritian rupees
<b>NRV</b>	Net Realisable Value
<b>NMH</b>	New Mauritius Hotels Limited, a public company incorporated in Mauritius bearing business registration number C06001439 and listed on the Official Market of the SEM
<b>PAT</b>	Profit after Tax
<b>PDS</b>	Property Development Scheme
<b>PDS Company</b>	A Company incorporated under the Companies Act 2001: (a) holding a registration certificate and whose PDS project has been approved by the Board; and (b) includes a company holding a PDS Certificate
<b>PIE</b>	Public Interest Entity
<b>SBM</b>	SBM Bank (Mauritius) Ltd
<b>SDP</b>	Solde de Prix
<b>SEM</b>	Stock Exchange of Mauritius Ltd
<b>Semaris</b>	Semaris Ltd, a public limited company incorporated in Mauritius bearing business registration number C18153946 and listed on the DEM
<b>TGR</b>	Terminal Growth Rate
<b>VEFA</b>	Vente en État Futur d'Achèvement
<b>WACC</b>	Weighted Average Cost of Capital



OUR RISK MANAGEMENT APPROACH

The Board of Semaris is ultimately accountable for overall risk management across the Group. It is supported in this task by the ARMC, the management team and other delegated committees which collectively set the tone and appetite for risk at Semaris. This is cascaded down to our corporate office and subsidiaries through well-established and continuously improved procedures, processes, systems and controls.

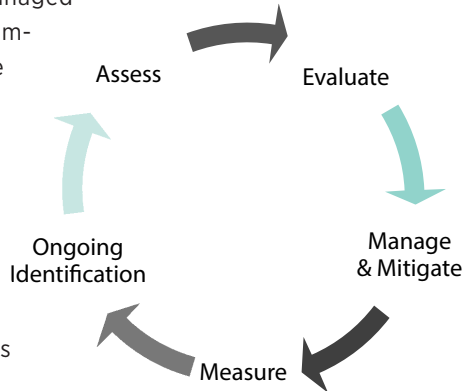
OUR INTEGRATED RISK MANAGEMENT PROCESSES

While entities are accountable for management of the risks faced at their respective levels, the risk management framework of the Semaris Group provides guidance and support for achieving sustainable growth within the precinct of the Group’s risk appetite. The risk management framework lays emphasis on responsibility, accountability, independence and reporting and ensures that a holistic, coordinated and systematic approach to risk identification and mitigation is adopted across the Group.

Operational and compliance risks are identified, analysed and managed through regular meetings with functional specialists. Probability of occurrence and potential impacts are assessed and the mitigation measures in place are reviewed for adequacy. We are constantly on the lookout for emerging risks and business processes are also constantly analysed and consolidated following recommendations made by internal and external auditors or other specialised service providers.

Financial and strategic risks are predominantly identified, analysed and managed by the Group’s executives during the annual budgeting process and short- to medium-term strategic planning. Risks identified are assessed for both likelihood of occurrence and potential financial impact.

While the inherent risks attached to property developments are common across all projects of the Group, their likelihood of occurrence and potential financial impacts vary from one project to another. This is particularly true given the geographical diversity and the different completion stages of these projects. In order to have a more effective risk management framework, Semaris has opted for maintaining distinct risk registers for each project. These registers are reviewed annually to ensure that the risk scores are kept updated.



OUR LINES OF DEFENCE

Semaris has adopted an integrated risk management approach as depicted in our three lines of defence model below:

1. The first line of defence (functions that own and manage risks)

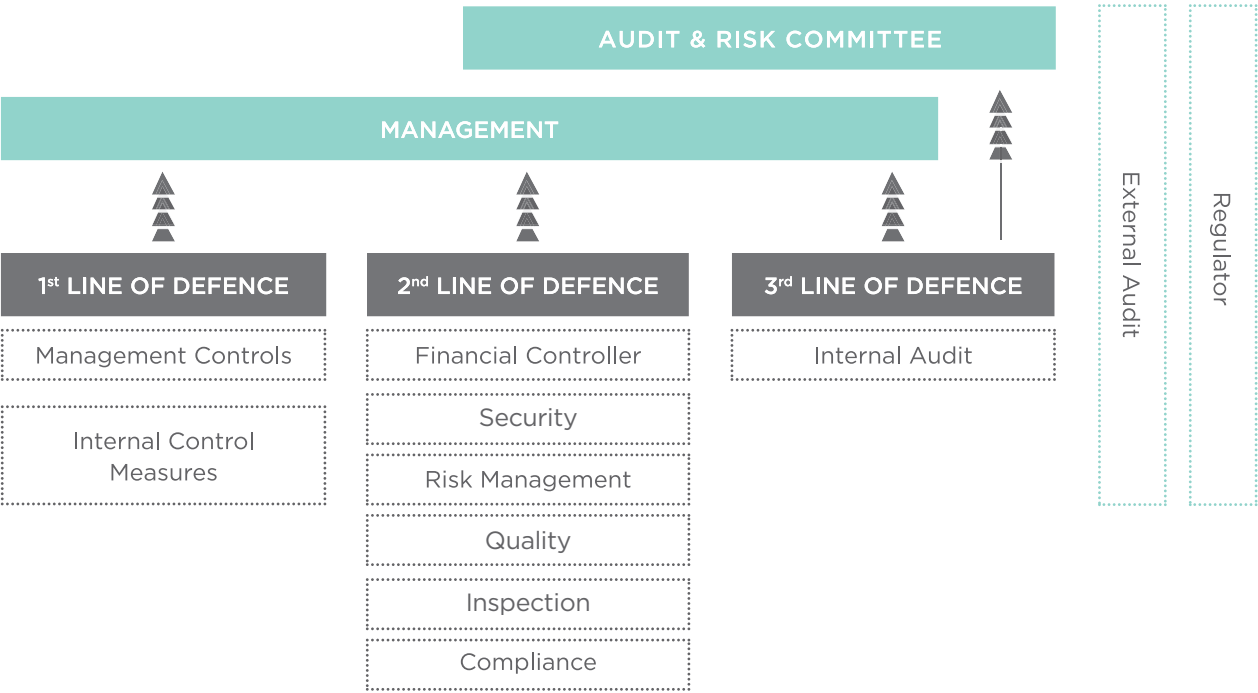
This is formed by our employees, who are responsible for identifying and managing risk as part of their accountability for achieving objectives. Collectively, they have the necessary knowledge, skills, information and authority to operate the relevant policies and procedures of risk control.

2. The second line of defence (functions that oversee the management of risk)

This line of defence provides the policies, frameworks, tools, techniques and support to enable risk and compliance to be managed in the first line, conducts monitoring to judge how effectively they are doing it, and helps ensure consistency of definitions and measurement of risk.

3. The third line of defence (functions that provide independent assurance)

This is provided by internal audit. Sitting outside the risk management processes of the first two lines of defence, its main roles are to ensure their effective operation and advise how they could be improved. Tasked by, and reporting to the ARMC, it provides an evaluation, through a risk-based approach, of the effectiveness of governance, risk management and internal controls to the Board and senior management.



Risks are identified, assessed, mitigated and monitored by functional specialists and periodically reviewed by internal and external auditors as deemed necessary. Realising that our staff are an important part of our lines of defence, Semaris has adopted a cross-functional approach to managing risks. This has had the effect of promoting better risk understanding and further strengthening our lines of defence. However, we realise that embedding risk management ‘in everything we do’ is a long-term process which requires constant monitoring and fine-tuning.

HOLISTIC APPROACH TO RISK MANAGEMENT

Semaris carries out risk assessments with a view to identifying, prioritising and taking informed decisions on risk mitigation measures. Risks are first assessed from an inherent perspective. Internal controls and other mitigating measures are then identified and flexed in, resulting in a residual risk assessment.

There is a holistic thinking about potential risks to the Group. We have identified three key pillars, which rest on two other fundamental layers: statutory and reputational. The environmental pillar comprises all the factors which are uncontrollable and affect us as a whole.

The Group realises that an effective risk management system is for the large part not only dependent on having the right people in the right place with the right skills, but also on having a risk culture that promotes sound risk management. Semaris believes that the risk function plays an important role in training and raising risk awareness of its staff throughout the organisation. We recognise that risk management remains the responsibility of everyone.

Semaris has adapted its risk management framework to be compliant with the provisions of the law on AML/CFT that was promulgated in May 2020. With the real estate sector in Mauritius being classified as being medium-high in terms of risk of ML, the Group has adopted a risk-based approach to managing risks surrounding ML, in line with the recommendations of the FIU. AML/CFT procedure and policy manuals have been documented, approved by the Board and rolled out. Semaris values the importance of compliance with the law and key employees have attended the necessary AML/CFT training sessions. Semaris has also appointed a Money Laundering Reporting Officer and a Deputy Money Laundering Reporting Officer for its Mauritian subsidiary. The appointed officers act as the focal point within the Company for the oversight of all activity relating to anti-money laundering. They are senior officers, free to act on their own authority.



OUR RISK MITIGATION APPROACH

In our risk mitigation approach, strategic risks, financial risks and operation risks are classified under the following captions, each of which requires a different risk management approach:

- Preventable risks
- Strategy risks
- External risks

Preventable risks, arising from within an organisation, are monitored and controlled through rules, values and standard compliance tools. In contrast, strategy risks and external risks require distinct processes that encourage managers to openly discuss risks and find cost-effective ways to reduce the likelihood of risk events or mitigate their consequences.

Semaris has tailored its risk management processes to these different risk categories. A rules-based approach is effective for managing preventable risks. Our staff are provided with defined frameworks within which they operate, thus bringing a more structured approach to their work. Strategy risks, on the other hand, require a fundamentally different approach based on open and explicit risk discussions. To anticipate and mitigate the impact of major external risks, Semaris calls on tools such as scenario analysis.

1	2	3
CATEGORY 1	CATEGORY 2	CATEGORY 3
<b>Preventable Risks</b> Risks arising from within the Company that generate no strategic benefits	<b>Strategy Risks</b> Risks taken for superior strategic returns	<b>External Risks</b> External, uncontrollable risks
RISK MIGRATION OBJECTIVES		
Avoid or eliminate occurrence cost-effectively	Reduce likelihood and impact cost-effectively	Reduce impact cost-effectively should risk occur
CONTROL MODEL		
Integrated culture-and-compliance model: <ul style="list-style-type: none"><li>• Develop mission statement<ul style="list-style-type: none"><li>- values and belief systems;</li><li>- rules and boundary systems;</li><li>- standard operating procedures; and</li></ul></li><li>internal controls and internal audit</li></ul>	Interactive discussions about risks to strategic objectives drawing on tools such as: <ul style="list-style-type: none"><li>• maps of likelihood and impact of identified risks</li><li>• key risk indicator (KRI) scorecards</li></ul> Resource allocation to mitigate critical risk events	“Envisioning” risks through: <ul style="list-style-type: none"><li>• trail risk assessment and stress testing</li><li>• scenario planning</li></ul>
ROLE OF RISK MANAGEMENT STAFF FUNCTION		
Coordinates, oversees and revises specific risk controls with internal audit function	Runs risk workshops and risk review meetings  Helps develop portfolio of risk initiatives and their funding	Runs stress-testing  Scenario planning and sensitivity testing with management team
RELATIONSHIP OF THE RISK MANAGEMENT FUNCTION TO BUSINESS UNITS		
Acts as independent overseer	Acts as independent facilitator, independent expert or embedded experts	Complements strategy team or serves as independent facilitator of “envisioning” exercises

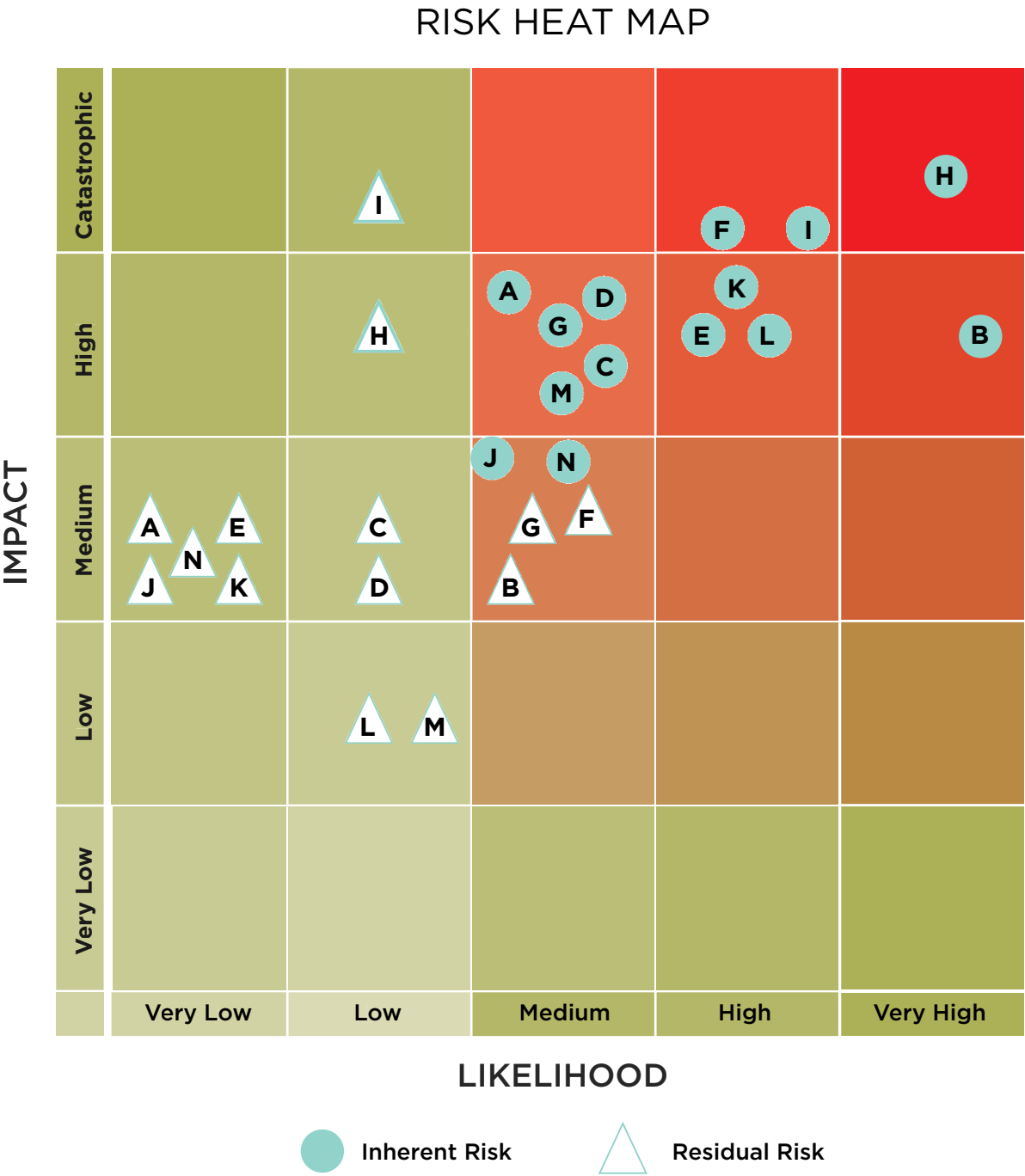
Our Top Inherent Risks

The Semaris Group, through the activities of its subsidiaries, is faced with inherent risks that could materially affect revenue and operating profit. The table on the next page lists the main inherent risks for both DPM and LSPL.

RISK CATEGORY	PRINCIPAL RISK	RISK DESCRIPTION	MITIGATING STRATEGY
STRATEGIC			
A	• Market Intelligence	• Insufficient market knowledge with regard to international trends, architectural and engineering designs, construction methods and customer needs	• Systematically have proper market research in hand before making strategic decisions such as product positioning and pricing
B	• Master Planning	• Inability to alter initially approved Master Plan	• Set flexible guidelines when approving a Master Plan at the beginning of the development
C	• Licences and Permits	• Incapacity of obtaining timely approvals in terms of zoning, development and building permits	• Nurture close relationships and ensure a systematic and timely follow-up with the relevant local authorities
FINANCIAL			
D	• Project Financing	• Inability to obtain sources of finance in due time	• Have a realistic business case and develop close ties and mutual trust with banks and other financial institutions
E	• Financial Management	• Incapacity to meet financial obligations	• Monitor diligently and continuously cash flow management
F	• Cost Increases	• Unanticipated cost increases due to market volatility	• Ensure adequate provisions for escalation and contingencies are included in costing models
LEGAL			
G	• Due Diligence	• Binding pre-commitments taken by developer to future developments	• Negotiate to amend the binding pre-commitments as and when necessary
COMMERCIAL			
H	• Product Positioning	• Inability to reach targeted sales levels	• Have a commercial strategy properly planned and executed with strong sales networks and targeted marketing actions
I	• Market Volatility	• Changes in local and global market conditions	• Ensure the product is accurately positioned based on market research
ENVIRONMENTAL			
J	• Environmental Impact	• Inadequate management of pollution	• Appoint reputed and well-versed environmental (dust, noise, water, waste, etc.) management consultants
OPERATIONAL			
K	• Building Contracts	• Terms and conditions of building contracts poorly defined and assessed	• Obtain solid legal opinion on building contracts prior to signature and ensure cost estimates and architectural details are detailed and accurate
L	• Deadlines and Quality	• Incapacity to achieve target dates and ensure construction quality	• Appoint reputed and well-versed Project Managers and builders
REPUTATIONAL			
M	• Homeowners' Management	• Inappropriate relationship management with homeowners	• Cultivate close relationships with homeowners and ensure a communication plan is in place
N	• Health and Safety	• Lack of health and safety regulations	• Implement adequate Health and Safety protocols and training

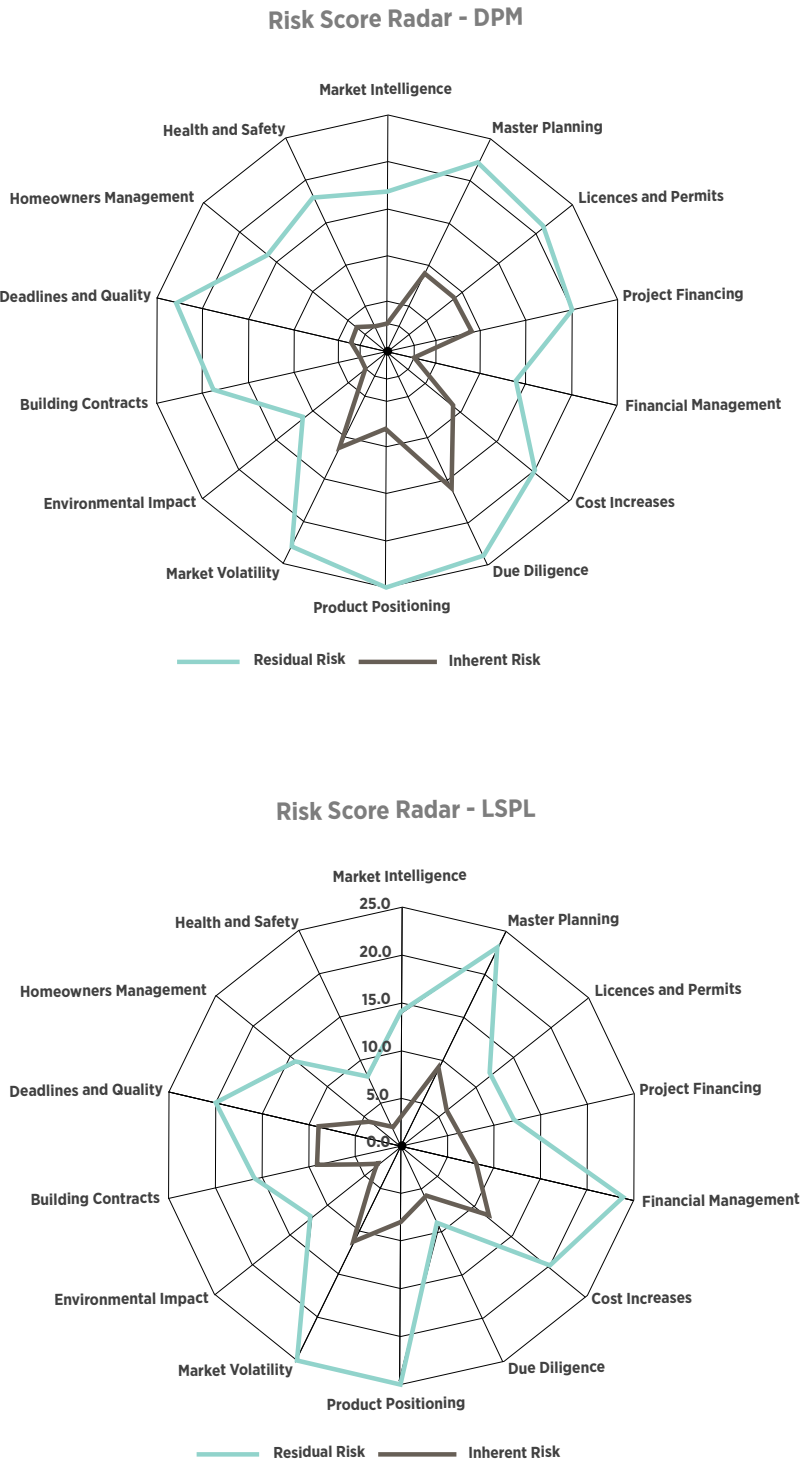


The Heat Map shows (i) the consolidated inherent risks, and (ii) the consolidated residual risks after having factored in the risk mitigating measures adopted for each of the 14 inherent risks identified by the Group.



**Risk Score Radar - By Projects**

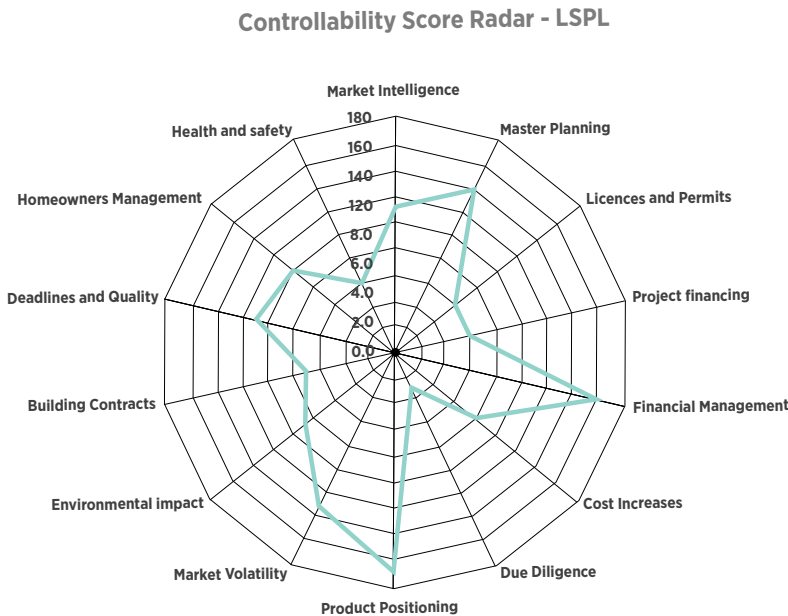
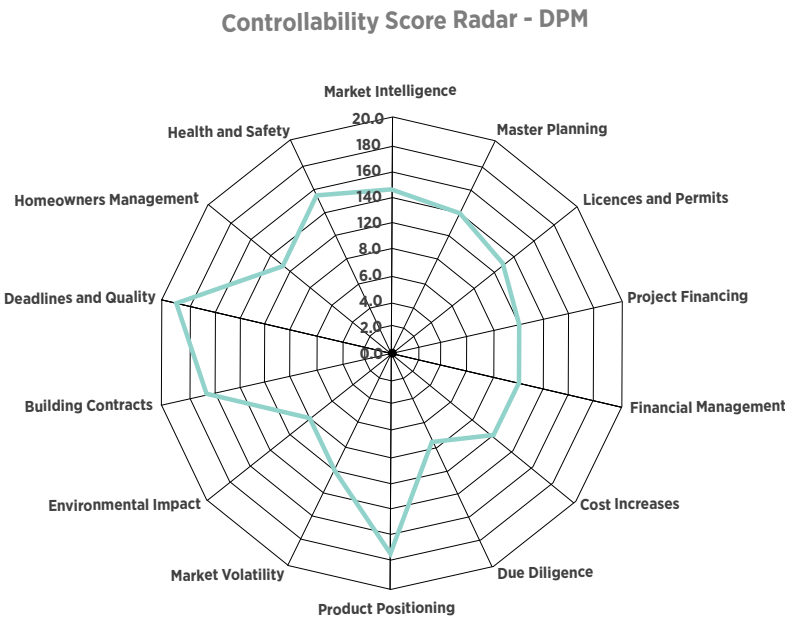
The Risk Score Radar is a visual representation of the inherent risk ratings of the 14 main risk areas that populate our risk register and their residual risk ratings. Each risk has been assessed based on its likelihood of occurrence (scale 1-5) and potential financial impact (scale 1-5). The Risk Score is a product of the likelihood of occurrence and potential financial impact, where a score of 25 represents the maximum possible risk score. While the inherent risks are the same for both DPM and LSPL, their likelihood of occurrence and potential financial impact differ, and thus, each project’s risk score is mapped and managed separately.





Controllability Score Radar - By Projects

The Controllability Score Radar depicts the controllability score for each of the top 14 risks that could affect the Group. The controllability score is the difference between the inherent risk score and residual risk score, where a higher controllability score would indicate a heightened importance of the mitigating measures in place. Focus is thus placed on ensuring that those mitigating measures are well in place and functioning properly. The controllability scores for DPM and LSPL are mapped separately.



Project in Praslin – Seychelles

The search for a strategic partner to invest in the earmarked property development in Praslin is still ongoing. The major risk faced by the group over this project, remains that of not being able to start the development project within the timeframe set by the Seychelles authorities. The group is currently negotiating with the Seychelles authorities to extend the ‘project development timeframe’, that was initially set.

IT, DATA MANAGEMENT AND RISK INFORMATION OUTLOOK

The Board and senior management need to have timely, accurate and comprehensive risk information, which is also expected by stakeholders. IT infrastructure and data management are geared to enable a forward-looking and integrated view across the Group. We are continuing our efforts to secure our IT platforms and promoting digital transformation.

Risk Factors

We rely heavily on increasing connectivity and data management processes to conduct our business, be it for back-office processes, email communications and to ensure guest satisfaction. The main ICT risks and their mitigating measures are highlighted below:

Risk Category	Description	Mitigation
Internal Malicious	Deliberate acts of sabotage, theft or other malfeasance committed by employees or other insiders. For example, a disgruntled employee deleting key information before leaving the organisation.	IAM (“Identity and Access Management”) and GPO (“Group Policies”) to grant levels of privileges commensurate with their duties. Service admin account for maintenance. Systems audit logs. Data backup and recovery strategies in place.
Internal Unintentional	Acts leading to damage or loss stemming from human error committed by employees and other insiders.	User awareness session on cybersecurity threats/risks.
External Malicious	The most publicised cyber risk; premeditated attacks from outside parties, including criminal syndicates, hacktivists and nation states.	Industry security standards to monitor all services and prevent intrusions. Best practices in security to block the threats against the infrastructure and applications.
External Unintentional	Similar to Internal Unintentional, these cause loss or damage to business, but are not deliberate.	Same as Internal Unintentional but with third-party suppliers. Stay under Semaris’ supervision when performing changes or maintenance.

Our pool of employees includes an internal IT team for first-level troubleshooting, which looks after all internal systems. The NMH Group, which offers IT assistance to the Semaris Group as part of its Management Contract, has automated its internal IT support through the introduction of a service desk which assists in harmonising the business processes with the overall IT infrastructure and prioritise actions to tackle IT issues.

AUDIT AND RISK COMMITTEE

For internal control, internal audit and risk management issues, please refer to page 27 (Governance – Board Committees).

PROGRESS AND ACHIEVEMENTS

Internal Audit

Internal audit forms the company’s third line of defence. It is an independent function with a direct reporting line to the Chairperson of the ARMC on audit matters and to top management for day-to-day administrative matters. The internal audit function has a defined mandate through the Internal Audit Charter that establishes its purpose, authority and responsibility.





## Morocco Operations

The internal audit function of DPM, our operation in Morocco, has been contracted out with the appointment of Grant Thornton “GT” as Internal Auditor in December 2020, following a tender exercise and consultation with the ARMC.

Since their appointment, GT have undertaken risk identification and risk assessment exercises and a 3-year audit plan has been presented to and approved by the ARMC. During the year, GT completed an operational audit of DPM.

GT are convoked to the quarterly ARMC meetings, where audit findings and progress reports are tabled and discussed.

## Mauritius Operations

The internal audit function of our operations in Mauritius is serviced by the internal audit team of NMH Ltd. With the launching of our project in Mauritius, the internal audit team has assisted management in carrying out risk identification and risk assessment exercises. The internal audit’s planning for operations in Mauritius has been communicated to and approved by the ARMC and is closely linked to the progression stages of the project.

Focus has been laid on emerging and high-risk areas and reporting has been made to the Committee on a quarterly basis. High-risk issues together with internal audit recommendations have been tabled during ARMC meetings and comments from management and implementation plans have been discussed. The progress into the audit plan is analysed and gaps, if any, are duly explained.

During the year, as provided for in our Internal Audit Charter, the internal audit team met with ARMC members without the presence of management. Risks, governance and auditor independence were discussed during that meeting.

The internal audit function is adequately resourced and maintains a consistently high level of professionalism and quality based on international standards, appropriate knowledge, skills and experience.

## External Auditor

BDO was appointed as external auditors of the Group in 2019, following a tender exercise. During the year, the ARMC assessed the independence and effectiveness of the external auditor before making a recommendation to the Board for their retention.

High-priority issues raised by the external auditor regarding policies and accounting treatments were discussed during ARMC meetings.



## DIRECTORS' PROFILES



**Hector ESPITALIER-NOËL**

**Up for re-election at the next Shareholder's Meeting**

**Chairman, Non-Executive Director** (Born in 1958)

**Appointed in:** September 2018

**Qualifications:** Member of the Institute of Chartered Accountants in England and Wales

**Professional Journey** – CEO of ENL Limited and of the ENL Group • Worked for Coopers and Lybrand in London • Worked for De Chazal du Mée in Mauritius • Chairman of New Mauritius Hotels Limited and Semaris Ltd • Past Chairman of the Board of Rogers and Company Limited • Past Chairman of the Mauritius Chamber of Agriculture, the Mauritius Sugar Producers Association and the Mauritius Sugar Syndicate

**Skills & Experience** – Extensive CEO and leadership experience and skills • Strong financial management and strategic business planning skills • Significant experience in alliances, ventures, and partnerships • Staunch advocate for a more open Mauritius • Advocate for a strong public-private sector partnership for sustainable growth • Strong proponent of private enterprise and entrepreneurship • Strongly convinced of the multidimensional role of business



**Gilbert ESPITALIER-NOËL**

**Executive Director** (Born in 1964)

**Appointed in:** February 2018

**Qualifications:** Master of Business Administration from INSEAD. BSc University of Cape Town, BSc (Hons) Louisiana State University

**Professional Journey** – CEO of New Mauritius Hotels Limited since 2015 • Former Executive Director of the ENL Group and CEO of ENL Property Limited • Past Operations Director of the Eclasia Group • Former President of the Mauritius Chamber of Commerce and Industry, the Mauritius Chamber of Agriculture, the Joint Economic Council and the Mauritius Sugar Producers Association; past Vice-President of the Mauritius Export Association

**Skills & Experience** – In-depth knowledge and extensive experience of operations in ENL's key sectors of activity • A people's person, skilled at creating high-performing teams • Strong proponent of entrepreneurship, innovation and initiative • Staunch advocate of, and extensive experience in, public-private partnership for economic stewardship • Sound understanding of the business dynamics in Mauritius



**Jean-Pierre MONTOCCHIO**

**Non-Executive Director** (Born in 1963)

**Appointed in:** September 2018

**Qualifications:** Notary

**Professional Journey** – Appointed Notary Public in Mauritius in 1990 • Contributed to the workings of the National Committee on Corporate Governance as a member of the Board of Directors' Sub-Committee

**Skills & Experience** – Well-versed in corporate governance matters and NED experience across the private and public sectors • Extensive experience in alliances, ventures and partnerships • Strong proponent of fairness in business • Staunch defendant of shareholders' interests

**Directorship Lists** - For full directorship list of the Directors, please refer to the Company's website: [www.semaris.mu](http://www.semaris.mu)



DIRECTORS' PROFILES



Stéphane POUPINEL de VALENCÉ

**Managing Director, Executive Director** (Born in 1978)  
**Appointed in:** September 2018  
**Qualifications:** MBA (Sorbonne/Dauphine), International Project Management Programme (INSEAD) and Senior Executive Programme (London Business School), BCom Marketing and Management (Curtin, Western Australia)

**Professional Journey** – Spent the first 9 years of his career working in Sales and Marketing for Panagora Marketing Co. Ltd, part of the Eclasia Group • In 2009, joined Medine Property, the property arm of Medine Limited, where he gained broad experience in property development during 9 years and his last position there was Managing Director • Joined New Mauritius Hotels Limited in August 2018

**Skills & Experience** – Strong experience in property development, master planning, sales & marketing and leadership



Pauline SEEYAVE

**Executive Director** (Born in 1974)  
**Appointed in:** February 2018  
**Qualifications:** Master of Arts, St Catharine's College, University of Cambridge and Associate member of the Institute of Chartered Accountants in England and Wales  
**Committee:** Member of the Audit and Risk Management Committee

**Professional Journey** – Group Chief Financial Officer of New Mauritius Hotels Limited since 2016 • Over 20 years of working experience in finance-related fields • Managed a portfolio of clients across various sectors in Audit and Business Assurance in UK • Has occupied senior executive roles in banking, including finance, risk management, credit, project finance and corporate banking • Current Non-Executive Director of Innodis Ltd • Member of the Listing Executive Committee of the SEM • Past Director of SBM Bank (Mauritius) Ltd, State Insurance Company of Mauritius Ltd and Club Méditerranée Albion Resorts Ltd

**Skills & Experience** – Extensive experience in risk management, corporate finance and financial reporting



Sidharth SHARMA

**Independent Non-Executive Director** (Born in 1974)  
**Appointed in:** December 2019  
**Qualifications:** Doctorate and master's degree in Telecommunication from the University of Bristol and bachelor's degree in Electrical Engineering from the University of Cape Town  
**Committee:** Chairman of the Audit and Risk Management Committee

**Professional Journey** – Group Chief Executive Officer of RHT Holding Ltd and its subsidiaries. The Group is active in the mobility and investment sectors. • Chartered Engineer registered with the UK Engineering Council and a Fellow of the Mauritius Institute of Directors • Council member of the National Committee on Road Safety. Advocate for a greener public transportation system with a keen interest in electric vehicles • Published several technical papers in industry journals on dynamic cellular network planning and wireless technologies • Worked for British Telecoms Plc before joining Island Communications Ltd, a portfolio company of RHT Ventures as Managing Director • Past Board member of the Mauritius Institute of Directors, Courts Mammouth and Globefin Management Services Ltd

**Skills & Experience** – Strong expertise in strategy, innovation, sustainability, operational management, investment management, mobility and technology

DIRECTORS' PROFILES



Kevin TEEROOVENGADUM

**Independent Non-Executive Director** (Born in 1974)  
**Appointed in:** June 2019  
**Qualifications:** MSc in Finance and Master of Business Administration from the University of Leicester, UK, BSc in Economics  
**Committee:** Member of the Audit and Risk Management Committee

**Professional Journey** - Worked for KPMG, Deloitte, Ernst & Young in corporate finance and strategic consultancy before moving in 2002 to Loita Capital Partners Group based in South Africa • In 2007, joined Actis, the leading Emerging Market Private Equity Firm, as a Director on their Africa real estate team • Was the co-founder and CEO in 2013 of AttAfrica, which became the premier investor in shopping malls in Africa • Frequent writer and speaker at conferences globally • Currently serves on numerous Boards and advises a number of companies in Mauritius and Africa, leveraging his over 20 years of experience in the financial services and real estate/hospitality sector • Currently co-founder of PropTech Africa

**Skills & Experience** – Strategy • Investment • Real estate development/management and deal-making



Jean-Noël Wong WAN KHIN

**Executive Director** (Born in 1978)  
**Appointed in:** July 2021  
**Qualifications:** Fellow member of the Association of Chartered Certified Accountants

**Professional Journey** – Spent the first 12 years of his career with BDO and EY, working on assignments in Mauritius, Madagascar and various countries on the African continent • Joined ENL in 2010 to lead the financial and corporate reporting function of the Agri Cluster and assisted in business development initiatives • Subsequently joined New Mauritius Hotels Limited in 2016 and was posted in Marrakech to restructure the Moroccan entities and manage the finance, administration, legal and IT departments • Returned to Mauritius in 2020 to act as the Head of Project Finance, mainly on property and related operations within New Mauritius Hotels Limited and Semaris Ltd

**Skills & Experience** – Financial auditing • IT auditing • Internal auditing • Business consulting • Corporate finance • Highly skilled in financial reporting, IFRS, financial structuring and financial modelling • Solid experience in agriculture and real estate development



Jean-Louis PISMONT

**Non-Executive Director** (Born in 1961)  
**Appointed in:** September 2018  
**Resigned on:** 15 July 2021  
**Qualifications:** Graduated from the Hotel School of Granville and holds a degree from Thonon-les-Bains Hotel Management School, France

**Professional Journey** – Worked in several countries within reputable international hotel chains • Joined New Mauritius Hotels Limited in 1996 and managed various Beachcomber hotels • Represents the interests of New Mauritius Hotels Limited as owners' representative of the Fairmont Royal Palm Marrakech • Past President of the Association of Hotels and Restaurants of Mauritius (AHRIM)

**Skills & Experience** – Project management • Hotel design • Leisure sports management



# CORPORATE GOVERNANCE REPORT

## CORPORATE GOVERNANCE REPORT

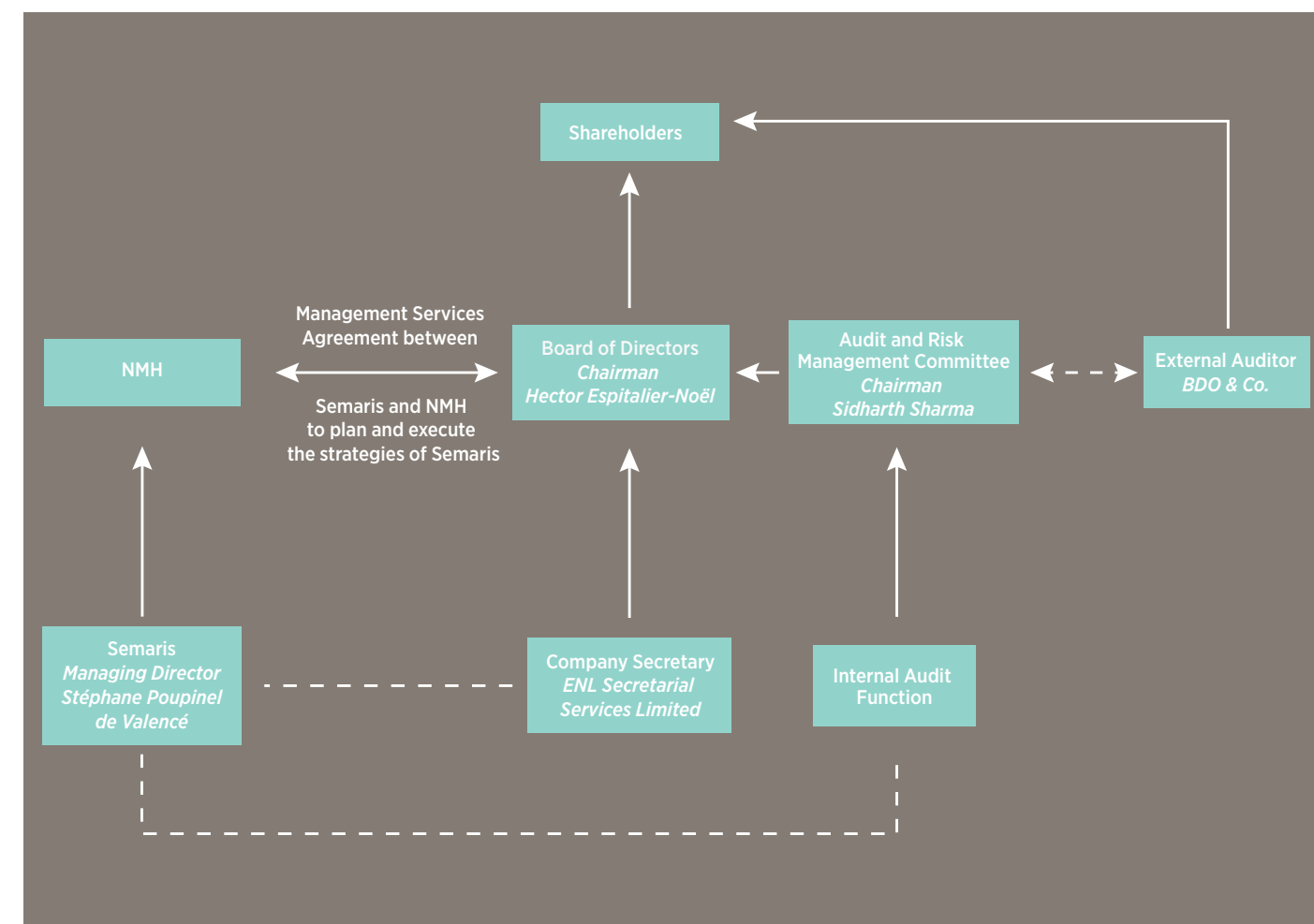
Semaris Ltd (“the Company”) is a PIE under the provisions of the Financial Reporting Act 2004. The Company’s Corporate Governance Report sets out its commitment to transparency, good corporate governance and the continuous effort to enhance shareholder value. Throughout the report, we have set out how we have applied the principles and complied with the relevant provisions of the National Code of Corporate Governance (2016) for Mauritius (the “Code”).

Semaris was listed on the DEM of the Stock Exchange of Mauritius Ltd in September 2019.

### 1. GOVERNANCE STRUCTURE

The Board of Semaris is collectively accountable and responsible for the long-term success of the Company, its reputation and governance. The Board also assumes the responsibility for leading and controlling the Company and meeting all legal and regulatory requirements. In line with the Code, the Board has:

- adopted a Board Charter which sets out the objectives, roles and responsibilities, as well as composition of the Board of Directors;
- identified its key Senior Governance positions and the position statements are detailed in Semaris’ Board Charter;
- adopted a Code of Ethics; and
- approved an Organisational and Governance Structure (as illustrated hereunder).



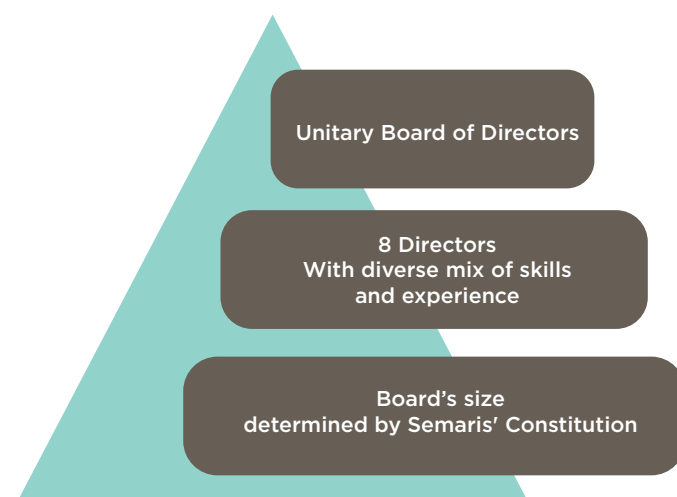
The Board Charter and Code of Ethics are available for consultation on the Company’s website: [www.semaris.mu](http://www.semaris.mu)



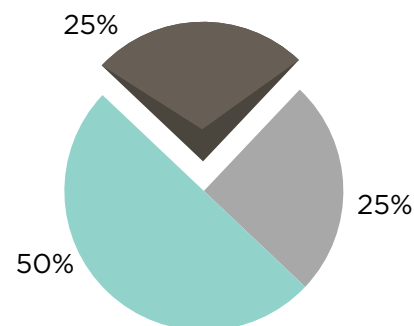
## 2. THE BOARD

### 2.1. Board Composition

- Save for Mr Kevin Teeroovengadum, all Directors of Semaris ordinarily reside in Mauritius.
- Semaris' Constitution is available for consultation on the Company's website: [www.semaris.mu](http://www.semaris.mu)
- The names and profiles of the Directors of Semaris are disclosed on pages 20 to 23 of the Annual Report.

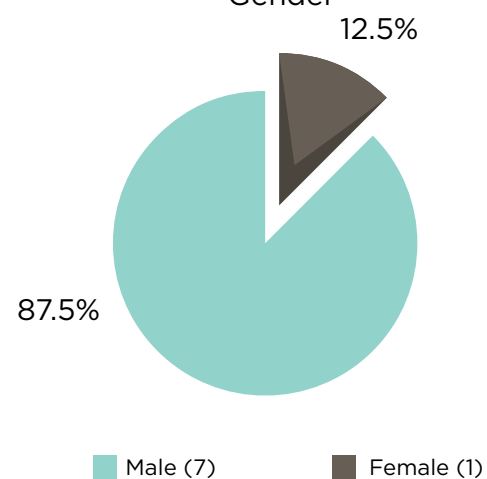


Board Composition



■ Executives (4) ■ Non-Executives (2) ■ Independent Non-Executives (2)

Gender



■ Male (7) ■ Female (1)

### 2.2. Focus areas of the Board FY 21/22

#### Financials:

- approved press releases following delays in publication of financial reports;
- approved the audited financial statements/Annual Report for the year ended 30 June 2021; and
- approved the unaudited quarterly consolidated results of the Group for publication purposes.

#### Strategy & Finance:

- reviewed the performance of the Group against business plans as reported by the Managing Director;
- reviewed the strategy of the Semaris Group;
- approved the sale of land at Les Salines to Les Salines PDS Ltd; and
- approved banking facilities and change in authorised bank signatories.

#### Governance, Compliance and Risk:

- approved the appointment of Jean-Noël Wong Wan Khin as Director;
- prepared and convened the annual meeting of shareholders;
- recommended to the shareholders the appointment of BDO & Co. as auditors of the Company;
- approved various off-market transfers;
- considered the findings of the Board Evaluation Report 2021;
- approved the use of electronic and/or digital signatures and electronic records by the Company;
- approved the change in Data Protection Officer;
- reviewed and approved the organisational and governance structure; and
- approved an AML-CFT programme for the Company's real estate activities.

#### Standing Agenda Items:

- received reports on follow-up matters from previous minutes;
- received disclosures of interests from Directors as and when applicable;
- received reports and recommendations of the Audit and Risk Management Committee; and
- received reports from the Managing Director.

### 2.3. Audit and Risk Management Committee "ARMC"

- The Board has delegated some of its powers and responsibilities to the Audit and Risk Management Committee.
- The Chairman of the ARMC regularly reports proceedings of the Committee to the Board. The Board of Directors has access to all Committee meetings and records.
- The ARMC has its own Charter which sets out, inter alia, membership requirements, meeting proceedings, roles and responsibilities.
- The Charter of the ARMC is reviewed annually by the Committee and any proposed amendments are recommended to the Board for approval. The Charter is available for consultation on the website of Semaris: [www.semaris.mu](http://www.semaris.mu)

ARMC Members	CATEGORY
<b>Sidharth SHARMA</b>	Independent Non-Executive Director, Chairperson
<b>Kevin TEEROOVENGADUM</b>	Independent Non-Executive Director
<b>Pauline SEEYAVE</b>	Executive Director

During the financial year, the Chairperson of the ARMC extended Committee meeting invitations on an ad hoc basis to the Managing Director, key executives, internal auditors and external auditors. Outside of formal meetings, the Committee Chairperson maintains a dialogue with key individuals involved in the Company's governance, namely the Chairman of the Board, the Managing Director and the external audit lead partner.



## Focus areas of the ARMC during FY 21/22

### Financial Statements & Reporting Responsibilities:

- reviewed and recommended to the Board the approval of:
  - the audited financial statements, risk management disclosures of the Annual Report and publication of the audited abridged financial statements for the year ended 30 June 2021; and
  - the publication of the unaudited quarterly consolidated results of the Company.
- received the external auditors' report of the audited financial statements of Semaris for the year ended 30 June 2021.

### Internal & External Audit Matters:

- recommended the appointment of BDO & Co. as auditors and audit fee proposal for the year ended 30 June 2022;
- reviewed and approved the internal audit plan for Les Salines PDS Ltd for the year ended 30 June 2022; and
- examined reports issued by the internal audit function of Domaine Palm Marrakech S.A ("DPM") and Les Salines PDS Ltd.

### Internal Controls & Risk Management:

- reviewed the risk management framework of Semaris.

### Governance & Compliance:

- reviewed and re-confirmed the Code of Ethics and the ARMC Charter;
- reviewed and recommended:
  - the appointment of Baker Tilly as external consultant for business process drafting for Les Salines PDS Ltd;
  - the adoption of an audit charter for DPM; and
  - the AML-CFT programme for the Group's real estate activities.

## 2.4. Directors' Appointment Procedures

### 2.4.1. Appointment and Re-election

- The Board may appoint any person to be a Director, either to fill a casual vacancy or as an additional Director. The Director so appointed by the Board will hold office only until the following Annual Meeting and will then be eligible for reappointment.
- In accordance with the Company's Constitution, at each Annual Meeting of the Company, one-third of the Independent and Non-Executive Directors for the time being or, if their number is not a multiple of three, then the number nearest to but not exceeding one third, shall retire from office and shall be eligible for re-election. The Directors to retire in every year shall be those who have been longest in office since their last election but as between persons who become Directors on the same day those to retire shall (unless they otherwise agree among themselves) be determined by lot.
- The re-election of Mr Hector Espitalier-Noël as Director of the Company in accordance with Section 25.9.3 of the Company's Constitution will be proposed for approval at a meeting of shareholders of Semaris.
- The Board confirms that following a performance evaluation, Mr Hector Espitalier-Noël continues to be performing and remains committed to his role as Director of the Company.

### 2.4.2. Board Induction



### 2.4.3. Professional Development and Training

- Directors are encouraged to keep themselves abreast of changes and trends in the Company's businesses, environment and markets.
- The Board regularly assesses the development needs of its Directors and of the Board as a whole.
- It facilitates attendance at appropriate training programmes so that Directors can continuously update their skills and knowledge.
- During the year under review, Directors attended training sessions on AML-CFT.

### 2.4.4. Succession Planning

- The Board regularly reviews its composition, structure and succession plans.

## 2.5. Directors' Duties, Remuneration and Performance

### 2.5.1. Directors' Interests, Dealings in Securities and Related Party Transactions

- The Board adheres to the rules for DEM companies issued by the SEM and the Companies Act 2001 in respect of share dealings.
- The Company Secretary keeps the Directors apprised of closed periods and of their responsibilities in respect to the above rules.
- Semaris' Board Charter also contains policies on Conflicts of Interests and Related Party Transactions.
- Directors who are interested in a transaction or proposed transaction with the Company disclose their interests of the Board and cause same to be entered in the Interests Register.
- As a measure of good practice, the disclosure of any conflict of interests is a standard item on the Board's agenda such that at the beginning of each meeting, the Chairman invites the Directors to declare their interests or changes in their interests, if any.
- The Company Secretary keeps the Interests Register and ensures that the latter is updated regularly. The register is available for consultation by shareholders upon written request to the Company Secretary.
- All new Directors are required to notify in writing to the Company Secretary their direct and indirect interests in Semaris.
- As at 30 June 2022, the Directors' interests in Semaris' shares were as follows:

	DIRECT		INDIRECT	
	No. of Shares	%	No. of Shares	%
<b>Gilbert ESPITALIER-NOËL</b>	131,675	0.02	15,656,970	2.85
<b>Hector ESPITALIER-NOËL</b>	57,007	0.01	16,752,190	3.05
<b>Jean-Pierre MONTOCCHIO</b>	151,012	0.03	521,533	0.10
<b>Jean-Louis PISMONT*</b>	-	-	-	-
<b>Stéphane POUPINEL DE VALENCÉ</b>	60,000	0.01	-	-
<b>Pauline SEEYAVE</b>	3,314	0.00	-	-
<b>Sidharth SHARMA</b>	-	-	-	-
<b>Kevin TEEROOVENGADUM</b>	-	-	-	-
<b>Jean-Noël Wong WAN KHIN</b>	25,000	0.00	-	-

\* Resigned as Director of Semaris, effective 15 July 2021

- During the financial year under review, none of the Directors has traded in the shares of Semaris except the following:

	No. of Shares Acquired
<b>Jean-Pierre MONTOCCHIO</b>	140,800

- Note 16 to the financial statements for the year ended 30 June 2022, set out on pages 71 to 72 of the Annual Report 2022, details all the related party transactions between the Company or any of its subsidiaries or associates and a Director, Chief Executive, controlling shareholder or companies owned or controlled by a Director, Chief Executive or controlling shareholder.
- Shareholders are apprised of related party transactions through the issue of circulars and press releases by the Company in compliance with the DEM Rules of the SEM.

### 2.5.2. Information, Information Technology and Information Security Governance

Pursuant to the Management Services Agreement entered into between NMH and Semaris, NMH controls and manages all the aspects of information and communication technology for Semaris.



2.5.3. Legal Duties and Access to Information

- The Directors are aware of their legal duties.
- During the discharge of their duties, they are entitled to seek independent professional advice at the Company’s expense and have access to the records of the Company.
- Directors are also entitled to have access, at all reasonable times, to all relevant company information and to the management, if useful, to perform their duties.
- A Directors’ and Officers’ Liability Insurance policy has been subscribed to by the Company. The policy provides cover for the risks arising out of the acts or omissions of the Directors and Officers of the Company.
- The Board has delegated to the ARMC its duty to regularly monitor and ensure compliance with the Code of Ethics.

2.5.4. Remuneration Policy

- The underlying philosophy is to set remuneration at an appropriate level to attract, retain and motivate high-calibre personnel and reward in alignment with their individual as well as joint contribution towards the achievement of the Group’s objective and performance, while taking into account current market conditions and the Group’s financial position. The Directors are remunerated for their knowledge, experience and insight given to the Board and Committees.
- The Chairperson of the Board is paid a special level of fees appropriate to his office. Particulars of Directors’ remuneration are entered into the Interests Register of the Company.
- None of the Non-Executive Directors is entitled to remuneration in the form of share options or bonuses associated with the Company’s performance.
- The table hereunder lays out the current monthly fee structure of the Company:

Category of Member	Board	ARMC
Chairperson	MUR 30,000	MUR 10,000
Member	MUR 20,000	MUR 5,000
Independent Director (based outside Mauritius)	Fixed fee of MUR 30,000 and an attendance fee of MUR 10,000 per Board Meeting	

- In view of the significant adverse impact of the COVID-19 pandemic on the affairs of the Company and in a spirit of solidarity, only 75% of the monthly fee was paid to all Directors for the period July to October 2021.

2.5.5. Attendance and Remuneration/Benefits Paid

For the financial year under review, the attendance at Board and Committee meetings and actual remuneration and benefits perceived by the Directors are as follows:

		Board	ARMC	Remuneration and Benefits Received (Rs)
Number of Meetings held		4	4	
Category	Directors	Attendance		
Executive	Gilbert ESPITALIER-NOËL	4/4	N/A	220,000
	Stéphane POUPINEL DE VALENCÉ	4/4	N/A	220,000
	Pauline SEEYAVE	4/4	4/4	275,000
	Jean-Noël Wong WAN KHIN	4/4	N/A	212,500
Non-Executive	Hector ESPITALIER-NOËL	○ 3/4	N/A	330,000
	Jean-Pierre MONTOCCHIO	4/4	N/A	220,000
	Jean-Louis PISMONT*	N/A	N/A	7,500
Independent	Sidharth SHARMA	3/4	○ 4/4	330,000
	Kevin TEEROOVENGADUM	4/4	4/4	367,500

The Directors of the Company did not receive any remuneration from the Company’s subsidiaries.

○ Chairperson  
\* Resigned as Director of Semaris on 15 July 2021.

2.5.6. Board Evaluation

- Every year, the Board carries out a critical evaluation of its performance and that of the Committee, as well as their respective processes and procedures to ensure that they are designed to assist the Board in effectively fulfilling its role.
- During the year under review, an internal evaluation of the Board, its ARMC and Directors was undertaken. Directors were issued with a questionnaire, designed by the Company Secretary to elicit their views and opinions. The evaluation was focused on specific areas of improvement, namely governance, digitalisation and self-evaluation.
- The reviews concluded that the Board and its Committee are operating effectively and that Directors continue to fulfill their roles as required. The results of the evaluation are shared with the Board to enable the Directors to take appropriate steps where necessary and possible.

3.3. INTERNAL CONTROL, INTERNAL AUDIT AND RISK MANAGEMENT

For internal control, internal audit and risk management, please refer to pages 10 to 19.

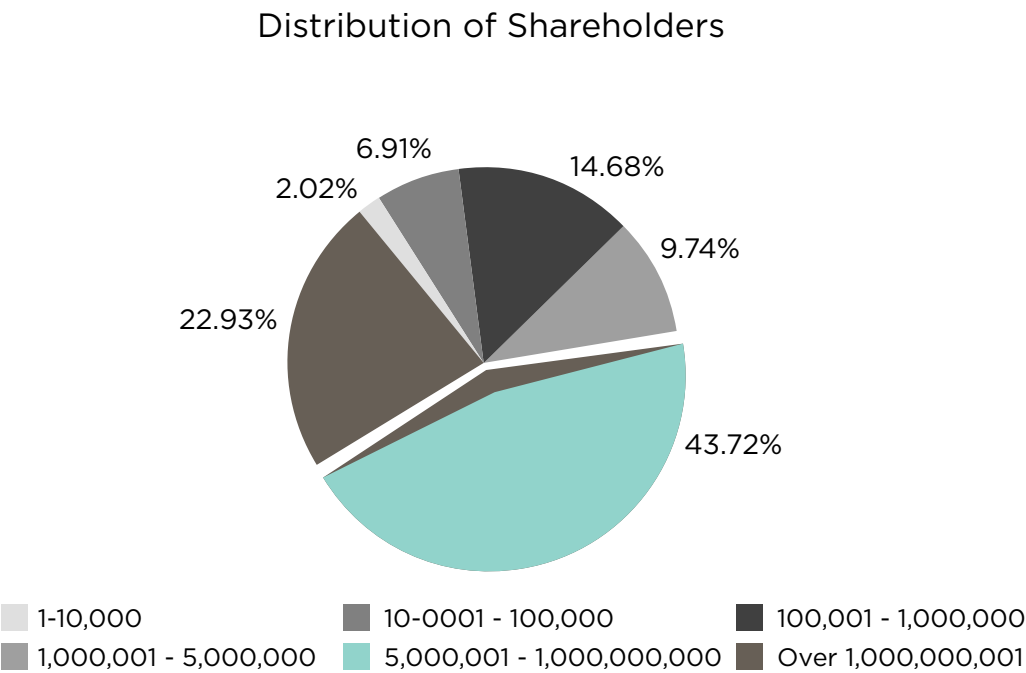
4. SHAREHOLDERS AND OTHER KEY STAKEHOLDERS

4.1. Shareholding Profile

As at 30 June 2022, the shareholders holding more than 5% of the ordinary shares of the Company were as follows:

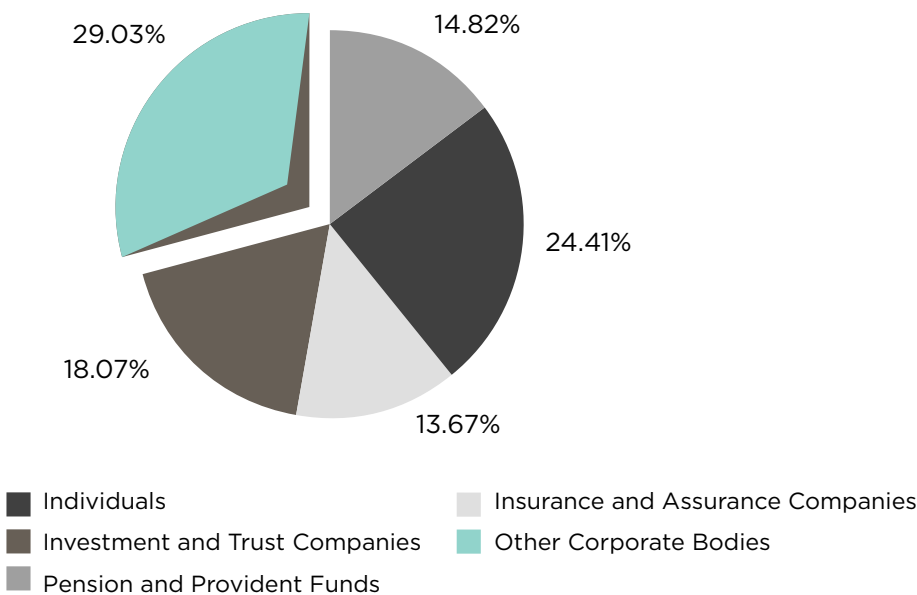
	Ordinary (%)
Rogers and Company Limited	22.93
ENL Limited	15.24
Swan Life Ltd	10.64
Joseph René Herbert Maingard Couacaud	6.35

The distribution and spread of shareholders as at 30 June 2022 was as follows:





Spread of Shareholders



4.2. Contract between the Company and its Substantial Shareholders

The Directors confirm that, to the best of their knowledge, they are not aware of the existence of any such agreement for the year under review.

4.3. Third-Party Agreements

Semaris has a Management Services Agreement with NMH for the provision of management services.

4.4. Engagement with Shareholders

4.4.1. Shareholders’ Relations and Communication

- The Board of Directors places great importance on open and transparent communication with its shareholders. The Company communicates with its shareholders through its Annual Report, circulars issued in compliance with the DEM Rules of the SEM, press announcements, publication of unaudited quarterly and audited abridged financial statements and meetings of shareholders, as applicable.
- In compliance with the Companies Act 2001, shareholders are invited to the meetings of shareholders of Semaris where they can raise and discuss matters relating to the Company with the Board.
- The website (**www.semaris.mu**) includes an investors’ corner, which provides timely information to stakeholders. Interim and audited financial statements, press releases and so forth are accessible from there.
- Analyst meetings are also organised periodically at which analysts are invited to interact with the management.

4.4.2 Shareholders’ Calendar

September 2022	Publication of abridged audited financial statements for the year ended 30 June 2022
November 2022	Publication of 1 <sup>st</sup> quarter results to 30 September 2022
	Issue of Annual Report 2022
December 2022	Meeting of Shareholders
February 2023	Publication of half-year results to 31 December 2022
May 2023	Publication of 3 <sup>rd</sup> quarter results to 31 March 2023

4.4.3. Shareholders’ Agreement affecting the Governance of the Company by the Board

The Directors confirm that, to the best of their knowledge, they are not aware of the existence of any such agreement for the year under review.

4.4.4. Dividend

The Company has no formal dividend policy in place. The Board aims to distribute regular and stable dividends, subject to the financial performance and cash flow availability of the Company.

5. COMPANY SECRETARY

- ENL Secretarial Services Limited provides corporate secretarial services to Semaris.
- All Directors, including the Chairperson, have access to the advice and services of the Company Secretary, delegated by ENL Secretarial Services Limited, for the purposes of the Board’s affairs and the business of the Company.
- The Company Secretary is responsible to the Board for ensuring that Board procedures are followed, that the applicable rules and regulations for the conduct of the affairs of the Board are complied with and for all matters associated with the maintenance of the Board or otherwise required for its efficient operation.

**Preety Gopaul, ACG**  
*For ENL Secretarial Services Limited*  
*Company Secretary*

**29 September 2022**



## OTHER STATUTORY DISCLOSURES

## OTHER STATUTORY DISCLOSURES

(Pursuant to Section 221 of the Companies Act 2001)

### Activities

The activities of Semaris Group are disclosed in Note 1 to the financial statements included in the Annual Report 2022.

### Directors

A list of the Directors of the Company and its subsidiaries for the period 1 July 2021 to 30 June 2022 is set out below:

List of Directors of the Company and its subsidiaries	ESPITALIER-NOËL Marie Edouard Gilbert	ESPITALIER-NOËL Marie Maxime Hector	MONTOCCHIO Marie Joseph Jean-Pierre	PIAT Maurice Daniel Laurent Evenor	PISMONT Jean-Louis Fernand André	POUPINEL DE VALENCÉ Stéphane Jean François	SEEVAVE Pauline Sybille Cheh	SHARMA Sidharth	TEEROOVENGADUM Kevindra	WAN KHIN Jean-Noël Wong
Domaine Palm Marrakech S.A.	✓			✓		✓	✓			A
Gold Coast Resort Limited	✓				✓	✓	✓			
Kingfisher 3 Limited	✓					✓	✓			
Les Salines PDS Ltd	✓				R	✓	✓			A
Les Salines IHS Limited	✓				✓	✓	✓			
Praslin Resort Limited	✓				✓	✓	✓			
Semaris Ltd	✓	✓	✓		R	✓	✓	✓	✓	A

✓: In office

A: Appointed

R: Resigned

### Directors' Service Contracts

None of the Directors of the Company or its subsidiaries has service contracts that need to be disclosed under Section 221 of the Companies Act 2001.

### Directors' Remuneration and Benefits

The total remuneration and benefits received, or due and receivable, by the Directors from the Company and its subsidiaries were as follows:

	From the Company		From the Subsidiaries	
	2022	2021	2022	2021
	Rs '000	Rs '000	Rs '000	Rs '000
<b>Executive Directors</b>				
- Full-time	935,000	382,500	-	-
- Part-time	-	-	-	-
<b>Non-Executive Directors</b>	1,247,500	887,500	-	-
<b>Post-employment benefits – Executive Directors</b>	-	-	-	-
	2,182,500	1,270,000	-	-



**Directors' Interests in the Equity of Semaris**

- (i) The interests of the Directors in the shares of Semaris as at 30 June 2022 are found on page 29 of the Annual Report 2022.
- (ii) As at 30 June 2022, none of the Directors, except for those detailed below, held any direct interests in the equity of the subsidiaries of the Company:

	<b>Domaine Palm Marrakech S.A.</b>	
	<b>No. of Shares</b>	<b>%</b>
<b>Gilbert ESPITALIER-NOËL</b>	1	0.000
<b>Pauline SEEYAVE</b>	1	0.000
<b>Stéphane POUPINEL DE VALENCÉ</b>	1	0.000
<b>Jean-Noël Wong WAN KHIN</b>	1	0.000

**Interests of Senior Officers (excluding Directors) in the Shares of Semaris**

As at 30 June 2022, none of the senior officers (excluding Directors), except for those detailed below, held any direct or indirect interests in the equity of the Company:

	<b>Ordinary Shares</b>			
	<b>Direct</b>		<b>Indirect</b>	
	<b>No. of Shares</b>	<b>%</b>	<b>No. of Shares</b>	<b>%</b>
<b>Laurent PIAT</b>	11,050	0.002	-	-

**Contracts of Significance**

During the financial year under review, there was no contract of significance to which Semaris, or one of its subsidiaries, was a party and in which any Director of Semaris was materially interested either directly or indirectly.

**Shareholders**

At 29 August 2022, the following shareholders were directly or indirectly interested in more than 5% of the ordinary share capital of the Company:

<b>Name of Shareholder</b>	<b>Interest (%)</b>
Rogers & Company Limited	22.93
ENL Limited	15.24
Swan Life Ltd	10.51
Joseph René Herbert Maingard Couacaud	6.35

**Donations**

No donation was made by the Company and its subsidiaries during the financial year under review (2021: DPM - Rs 82,085).

**External Auditors' Remuneration**

	<b>GROUP</b>		<b>COMPANY</b>	
	<b>2022</b>	2021	<b>2022</b>	2021
	<b>Rs</b>	Rs	<b>Rs</b>	Rs
<b>Audit fees paid to:</b>				
BDO & Co	<b>990,000</b>	900,000	<b>865,000</b>	900,000
Other firms	<b>1,588,900</b>	1,331,100	<b>-</b>	-
<b>Fees paid for the other services* provided by:</b>				
BDO & Co	<b>-</b>	-	<b>-</b>	-
Other firms	<b>1,644,800</b>	525,518	<b>185,000</b>	-

\* Other services related to internal audit fees and taxation.

**In Respect of Financial Statements**

Company law requires the Directors to prepare financial statements for each financial year which present fairly the financial position, financial performance and cash flow of the Company. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether International Financial Reporting Standards have been followed and complied with;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business; and
- ensure that the Code of Corporate Governance (the "Code") has been adhered to and where any material deviation from any guidance contained within the Code has occurred, explanations have been provided accordingly.

The Directors confirm that they have complied with the above requirements in preparing the Company's financial statements.

The external auditors are responsible for reporting on whether the financial statements are fairly presented.

The Directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy the financial position of the Company at any time and enable them to ensure that the financial statements comply with the Companies Act 2001. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps to prevent and detect fraud and other irregularities.

The Board is responsible for the system of internal control and risk management of the Company and its subsidiaries. The Board is committed to continuously maintain a sound system of risk management and adequate control procedures with a view to safeguarding the assets of the Group. The Board affirms that it has monitored the key strategic, financial, operational and compliance risks in line with the current business environment.

The financial statements are prepared from the accounting records on the basis of consistent use of appropriate accounting policies supported by reasonable and prudent judgements and estimates that fairly present the state of affairs of the Group and Company.




## STATEMENT OF COMPLIANCE TO THE CODE

*(Pursuant to Section 75(3) of the Financial Reporting Act)*

**Name of Public Interest Entity (PIE):** Semaris Ltd  
**Reporting Period:** 1 July 2021 to 30 June 2022

We, the Directors of Semaris Ltd, confirm to the best of our knowledge that the PIE has fully complied with the principles of the Code of Corporate Governance.



**Hector ESPITALIER-NOËL**  
*Chairman*

**29 September 2022**



**Stéphane POUPINEL DE VALENCÉ**  
*Managing Director*

## COMPANY SECRETARY'S CERTIFICATE

*(Pursuant to Section 166(d) of the Companies Act 2001)*

We certify that, to the best of our knowledge and belief, the Company has filed with the Registrar of Companies all such returns as are required of the Company under the Companies Act 2001.



**Preeti GOPAUL, ACG**  
*For ENL Secretarial Services Limited*  
*Company Secretary*

**29 September 2022**



# INDEPENDENT AUDITOR'S REPORT

## INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SEMARIS LTD

### REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

#### Opinion

We have audited the consolidated financial statements of Semaris Ltd and its subsidiaries (the "Group"), and the Company's separate financial statements on pages 50 to 99 which comprise the consolidated and separate statements of financial position as at 30 June 2022, and the consolidated and separate statements of profit or loss and other comprehensive income, consolidated and separate statements of changes in equity and consolidated and separate statements of cash flows for the year then ended, and notes to the consolidated and separate financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated and separate financial statements on pages 50 to 99 give a true and fair view of the financial position of the Group and of the Company as at 30 June 2022, and of their financial performance and their cash flows for the year then ended in accordance with International Financial Reporting Standards and comply with the Mauritian Companies Act 2001.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards) (the "IESBA Code")*. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### 1. Valuation of land and buildings classified as Property and Equipment

#### Key Audit Matter

As at 30 June 2022, the Group has land and buildings classified as Property and equipment amounting to Rs 417m (2021: Rs 419m). Land and buildings are revalued every three years by independent external valuers. The corresponding revaluation surplus is recognised in other comprehensive income and accumulated in the revaluation reserve in equity. The revaluation surplus on land and buildings reported in other comprehensive income amounting to Rs 37.1m for the Group for the year ended 30 June 2022.

The valuation of land and buildings is of a subjective nature and involves the use of judgements, estimates and other assumptions in determining fair values and which materially affect the carrying amounts of the revalued assets. These judgements have a higher estimation uncertainty as a result of the absence of an active property market. The significance of land and buildings on the consolidated statements of financial position and the significant judgements and assumptions applied in arriving at the fair value resulted in them being identified as a matter of most significance during our current year audit.

#### Related Disclosures

Refer to Notes 25, 36(b) and 39 of the accompanying financial statements.

#### Audit Response

- We have assessed the design and implementation of the relevant controls relating to the risks over the valuation of the land and buildings.
- Our procedures in relation to the valuation of land and buildings are described below:
  - assessing and discussing management's process for the valuation exercise and appointment of the external valuers. We also assessed the competence, independence and integrity of the external valuers;
  - obtaining the external valuation reports and discussed with the external valuers about their result;



## 1. Valuation of land and buildings classified as Property and Equipment (cont'd)

### Audit Response (cont'd)

- with the support of our Corporate Finance Team, we challenged the appropriateness of the valuation method and assumptions used such as discount rates and growth rates, in deriving the discounted cash flow by comparing these assumptions to our internally derived expectations based on historical performance of the businesses as well as industry benchmark;
- we verified the completeness, adequacy and relevance of the information presented to us;
- we performed sensitivity analysis on the main assumptions used to ensure the valuation arrived at is fair and reasonable;
- we checked the mathematical accuracy of the valuation;
- we ensured that for assets with indication of impairment, management complied with IAS 36 *Impairment of Assets*, requirements in their impairment assessment;
- we verified the value-in-use provided by management and ensured that the assumptions used, reflect the market conditions in line with the business operations; and
- we also reviewed and assessed the completeness of the disclosure in the financial statements for compliance with International Financial Reporting Standards including disclosure on significant inputs and sensitivity analysis.

## 2. Valuation of Investment Property

### Key Audit Matter

As at 30 June 2022, the Group has land and buildings classified as Investment property amounting to Rs 838m (2021: Rs 897m). Investment property is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is carried at fair value as determined annually by a valuation carried out by external valuers which is based on the discounted cash flow model, with the corresponding changes in fair values being recognised in the consolidated statement of profit or loss. The fair value gain on the investment property for the year ended 30 June 2022 amounted to Rs 2.9m (2021: Rs 17.5m).

The valuation of land and buildings is of a subjective nature and involves the use of judgements, estimates and other assumptions in determining fair values and which materially affect the carrying amounts of the revalued assets. These judgements have a higher estimation uncertainty as a result of the absence of an active property market. The significance of land and buildings on the consolidated statements of financial position and the significant judgements and assumptions applied in arriving at the fair value resulted in them being identified as a key audit matter during our current year audit.

### Related Disclosures

Refer to Notes 27 and 39 of the accompanying financial statements.

### Audit Response

- We have assessed the design and implementation of the relevant controls relating to the risks over the valuation of the land and buildings carried as investment property.
- Our procedures in relation to the valuation of these land and buildings are described below:
  - assessing and discussing management's process for the valuation exercise and appointment of the external valuers. We also assessed the competence, independence and integrity of the external valuers;
  - obtaining the external valuation reports and discussed with the external valuers about their results;
  - with the support of our Corporate Finance Team, we challenged the appropriateness of the valuation method and assumptions used such as discount rates and growth rates, in deriving the discounted cash flow by comparing these assumptions to our internally derived expectations based on historical performance of the businesses as well as industry benchmark;
  - we verified the completeness, adequacy and relevance of the information presented to us;
  - we performed sensitivity analysis on the main assumptions used to ensure the valuation arrived at is fair and reasonable;
  - we checked the mathematical accuracy of the valuation; and
  - we also reviewed and assessed the completeness of the disclosure in the financial statements for compliance with International Financial Reporting Standards including disclosure on significant inputs and sensitivity analysis.

## 3. Valuation of Inventory at Group level

### Key Audit Matter

At Group level, the carrying value of inventory as at 30 June 2022 amounted to Rs3.5bn (2021: Rs 3.6bn) representing land earmarked for development in Seychelles, Morocco and Mauritius. Inventory is carried at lower of cost and Net Realisable Value "NRV".

In line with IAS 2 *Inventories*, management has carried out the NRV testing based on valuation performed by external valuation experts.

NRV testing involves significant estimates and judgements as used in the valuation model concerning cost to completion and expected timing for future sale.

We have identified the valuation of inventory as a key audit matter due to its significance on the consolidated statement of financial position and the number of significant estimates and judgements involved in arriving at the carrying values.

### Related Disclosures

Refer to Note 30 of the accompanying financial statements.

### Audit Response

- Our audit procedures to assess the carrying value included the following:
  - we have obtained the NRV tests as performed by management for the different projects;
  - we have agreed the expected realisable value of the assets with the selling prices obtained from management. We have ensured that the estimated cost to sell is properly calculated and deducted from the proceeds to arrive at the respective NRV and appropriate discounting has been applied;
  - we have critically assessed the assumptions used in the NRV testing and the benchmark relied by management to ensure they are reasonable and appropriate;
  - we ensured that the list of inventory obtained from management is consistent with the project;
  - we have assessed the appropriateness and reasonability of the basis of account used in the NRV testing;
  - we have reviewed the respective agreement and corresponding report available to ensure they are fairly reflected in the NRV testing; and
  - we also reviewed and assessed the completeness of the disclosure in the financial statements for compliance with International Financial Reporting Standards including disclosure on significant inputs.

### Other Information

The directors are responsible for the other information. The other information comprises the information included in the Chairman's and Managing Director's Report, Risk Management Report, Company Secretary's Certificate and Other Statutory Disclosures, but does not include the consolidated and separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Directors and Those Charged with Governance for the Consolidated And Separate Financial Statements

The directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards and in compliance with the requirements of the Mauritian Companies Act 2001, and for such internal control as the directors determine is necessary to enable the preparation of the consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.



## Responsibilities of Directors and Those Charged with Governance for the Consolidated And Separate Financial Statements (cont'd)

In preparing the consolidated and separate financial statements, the Directors are responsible for assessing the Group and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group and the Company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group and the Company's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated And Separate Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group and the Company's internal control;
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Directors;
- conclude on the appropriateness of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern;
- evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated and separate financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

## Auditor's Responsibilities for the Audit of the Consolidated And Separate Financial Statements (cont'd)

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Report on Other Legal and Regulatory Requirements

### *Mauritian Companies Act 2001*

The Mauritian Companies Act 2001 requires that in carrying out our audit we consider and report on the following matters.

We confirm that:

- we have no relationship with, or interests in, the Company and its subsidiaries, other than in our capacity as auditor, and dealings in the ordinary course of business;
- we have obtained all information and explanations we have required; and
- in our opinion, proper accounting records have been kept by the Company as far as it appears from our examination of those records.

### *Mauritian Financial Reporting Act 2004*

Our responsibility under the Mauritian Financial Reporting Act 2004 is to report on the compliance with the Code of Corporate Governance ("Code") disclosed in the annual report and assess the explanations given for non-compliance with any requirement of the Code. From our assessment of the disclosures made on corporate governance in the annual report, the public interest entity has, pursuant to section 75 of the Mauritian Financial Reporting Act 2004, complied with the requirements of the Code.

## Other Matter

This report is made solely to the Company's shareholders, as a body, in accordance with Section 205 of the Mauritian Companies Act 2001. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

**BDO & Co**  
*Chartered Accountants*  
Port Louis  
Mauritius

**29 September 2022**

**Ameenah Ramdin, FCCA, ACA**  
Licensed by FRC



An aerial photograph of a tropical coastline. In the foreground, a lush green golf course with several fairways and sand traps is visible, interspersed with numerous small, modern houses. The coastline curves along the edge of the land, with a small peninsula and a larger island in the middle ground. In the background, a large, prominent mountain rises from the sea under a blue sky with scattered white clouds. The water is a vibrant turquoise color, transitioning to a deeper blue further out.

# AUDITED FINANCIAL STATEMENTS



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**CONSOLIDATED AND SEPARATE STATEMENTS OF PROFIT OR LOSS  
AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2022**

	Notes	THE GROUP		THE COMPANY	
		Year ended	Year ended	Year ended	Year ended
		30 June	30 June	30 June	30 June
		2022	2021	2022	2021
		Rs '000	Rs '000	Rs '000	Rs '000
Revenue from contract with customers	17	466,465	710,583	-	-
Other revenue	13	-	-	2,235,507	-
Direct costs	19(a)	(271,435)	(498,479)	-	-
Staff costs	18	(68,448)	(54,429)	(2,183)	(1,270)
Other expenses	19(b)	(104,111)	(73,860)	(2,016,007)	(16,402)
<b>Earnings before interest, tax, depreciation, amortisation, other income, impairment and fair value</b>		<b>22,471</b>	<b>83,815</b>	<b>217,317</b>	<b>(17,672)</b>
Other income	20	53,201	42,911	26,174	-
Net impairment losses on financial assets	32	-	(42,886)	-	-
Other gains	14	-	39,094	-	-
Fair value movement on investment property	27	2,884	17,500	-	-
<b>Earnings before interest, tax, depreciation and amortisation</b>		<b>78,556</b>	<b>140,434</b>	<b>243,491</b>	<b>(17,672)</b>
Finance revenue	21	48,741	5,983	38,515	148
Net finance costs	22	(60,697)	(117,906)	(97,118)	(108,407)
Depreciation of property and equipment	25	(14,122)	(13,844)	-	-
Depreciation of right-of-use assets	26(a)	(12,651)	(11,737)	-	-
Amortisation of intangible assets	28	(556)	(508)	(2)	-
<b>Profit/(Loss) before tax</b>		<b>39,271</b>	<b>2,422</b>	<b>184,886</b>	<b>(125,931)</b>
Income tax (charge)/credit	23(a)	(2,872)	149,617	-	-
<b>Profit/(Loss) for the year</b>		<b>36,399</b>	<b>152,039</b>	<b>184,886</b>	<b>(125,931)</b>
<b>Other comprehensive income:</b>					
<i>Items that may be reclassified to profit or loss in subsequent years:</i>					
Exchange differences on translation of foreign operations		(264,858)	458,715	-	-
<i>Items that will not be reclassified to profit or loss in subsequent years:</i>					
Gain on revaluation of land and building	36(b)	37,130	-	-	-
<b>Other comprehensive (loss)/income for the year</b>		<b>(227,728)</b>	<b>458,715</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive (loss)/ income for the year</b>		<b>(191,329)</b>	<b>610,754</b>	<b>184,886</b>	<b>(125,931)</b>
<b>Earnings per share</b>					
Basic earnings per share (Rs)	24	0.07	0.28		

The Notes on pages 54 to 99 form an integral part of these financial statements.  
Independent Auditor's report on pages 40 to 45.

**CONSOLIDATED AND SEPARATE STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2022**

	Notes	THE GROUP		THE COMPANY	
		30 June	30 June	30 June	30 June
		2022	2021	2022	2021
		Rs '000	Rs '000	Rs '000	Rs '000
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property and equipment	25	521,415	514,001	-	-
Right-of-use assets	26(a)	550,086	545,774	-	-
Investment property	27	837,983	897,049	-	-
Intangible assets	28	1,443	1,125	28	-
Investments in subsidiaries	29	-	-	2,909,971	3,049,483
Financial assets at amortised cost	32(a)	314,720	365,575	-	-
Deferred tax asset	23(c)	23,538	21,783	-	-
<b>Total non-current assets</b>		<b>2,249,185</b>	<b>2,345,307</b>	<b>2,909,999</b>	<b>3,049,483</b>
<b>Current assets</b>					
Inventories	30	3,497,106	3,608,575	-	2,000,000
Contract assets	17(a)	15,927	17,128	-	-
Trade receivables	31	29,564	71,171	-	-
Financial assets at amortised cost	32(a)	65,193	55,350	1,040,448	3,660
Other assets	33	502,179	423,334	8,239	6,298
Cash in hand and at bank	34	359,751	166,114	94,082	45,249
<b>Total current assets</b>		<b>4,469,720</b>	<b>4,341,672</b>	<b>1,142,769</b>	<b>2,055,207</b>
<b>Total assets</b>		<b>6,718,905</b>	<b>6,686,979</b>	<b>4,052,768</b>	<b>5,104,690</b>
<b>EQUITY AND LIABILITIES</b>					
<b>Equity attributable to owners of the parent</b>					
Stated capital	35	3,595,000	3,595,000	3,595,000	3,595,000
Revenue deficit		(493,864)	(530,263)	(585,086)	(769,972)
Other reserves	36	484,236	711,964	-	-
<b>Total equity</b>		<b>3,585,372</b>	<b>3,776,701</b>	<b>3,009,914</b>	<b>2,825,028</b>
<b>Non-current liabilities</b>					
Borrowings	37	1,373,011	1,392,385	-	1,314,790
Lease liabilities	26(b)	120,646	108,621	-	-
Deferred tax liability	23(c)	20,163	18,244	-	-
<b>Total non-current liabilities</b>		<b>1,513,820</b>	<b>1,519,250</b>	<b>-</b>	<b>1,314,790</b>
<b>Current liabilities</b>					
Trade and other payables	38	384,024	357,390	57,833	41,248
Contract liabilities	17(a)	205,723	75,313	-	-
Bank overdraft	34	69,894	17,325	69,894	17,325
Borrowings	37	938,964	931,243	915,127	906,299
Lease liabilities	26(b)	4,014	4,290	-	-
Current tax liabilities	23(a)	17,094	5,467	-	-
<b>Total current liabilities</b>		<b>1,619,713</b>	<b>1,391,028</b>	<b>1,042,854</b>	<b>964,872</b>
<b>Total liabilities</b>		<b>3,133,533</b>	<b>2,910,278</b>	<b>1,042,854</b>	<b>2,279,662</b>
<b>Total equity and liabilities</b>		<b>6,718,905</b>	<b>6,686,979</b>	<b>4,052,768</b>	<b>5,104,690</b>

Approved by the Board of Directors on 29 September 2022 and signed on its behalf by:

  
HECTOR ESPITALIER-NOËL  
CHAIRMAN

  
STÉPHANE POUPINEL DE VALENCÉ  
MANAGING DIRECTOR

The Notes on pages 54 to 99 form an integral part of these financial statements.  
Independent Auditor's report on pages 40 to 45.



**CONSOLIDATED AND SEPARATE STATEMENTS OF CHANGES IN EQUITY**  
FOR THE YEAR ENDED 30 JUNE 2022

**THE GROUP**

		Other reserves			
	Stated Capital	Revenue Deficit	Revaluation Reserve	Foreign Exchange Difference Reserve	Total Equity
	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
As at 1 July 2021	3,595,000	(530,263)	-	711,964	3,776,701
Profit for the year	-	<b>36,399</b>	-	-	<b>36,399</b>
Other comprehensive income/(loss) for the year	-	-	<b>37,130</b>	<b>(264,858)</b>	<b>(227,728)</b>
Total comprehensive income/(loss) for the year	-	<b>36,399</b>	<b>37,130</b>	<b>(264,858)</b>	<b>(191,329)</b>
<b>As at 30 June 2022</b>	<b>3,595,000</b>	<b>(493,864)</b>	<b>37,130</b>	<b>447,106</b>	<b>3,585,372</b>
As at 1 July 2020	3,595,000	(682,302)	-	253,249	3,165,947
Profit for the year	-	152,039	-	-	152,039
Other comprehensive income for the year	-	-	-	458,715	458,715
Total comprehensive income for the year	-	152,039	-	458,715	610,754
As at 30 June 2021	3,595,000	(530,263)	-	711,964	3,776,701

**THE COMPANY**

	Stated Capital	Revenue Deficit	Total Equity
	Rs '000	Rs '000	Rs '000
As at 1 July 2021	3,595,000	(769,972)	2,825,028
Profit for the year	-	<b>184,886</b>	<b>184,886</b>
Other comprehensive income for the year	-	-	-
Total comprehensive income for the year	-	<b>184,886</b>	<b>184,886</b>
<b>As at 30 June 2022</b>	<b>3,595,000</b>	<b>(585,086)</b>	<b>3,009,914</b>
As at 1 July 2020	3,595,000	(644,041)	2,950,959
Loss for the year	-	(125,931)	(125,931)
Other comprehensive income for the year	-	-	-
Total comprehensive loss for the year	-	(125,931)	(125,931)
As at 30 June 2021	3,595,000	(769,972)	2,825,028

The Notes on pages 54 to 99 form an integral part of these financial statements.  
Independent Auditor's report on pages 40 to 45.

**CONSOLIDATED AND SEPARATE STATEMENTS OF CASH FLOWS**  
FOR THE YEAR ENDED 30 JUNE 2022

		THE GROUP		THE COMPANY	
	Notes	Year ended 30 June 2022	Year ended 30 June 2021	Year ended 30 June 2022	Year ended 30 June 2021
		Rs '000	Rs '000	Rs '000	Rs '000
<b>Cash flows from operating activities</b>		<b>39,271</b>	<b>2,422</b>	<b>184,886</b>	<b>(125,931)</b>
Profit/ (Loss) before tax					
<i>Adjustments to reconcile profit/loss before tax to net cash flows:</i>					
Amortisation of intangible assets	28	<b>556</b>	508	<b>2</b>	-
Depreciation of right-of-use assets	26(a)	<b>12,651</b>	11,737	-	-
Depreciation of property and equipment	25	<b>14,122</b>	13,844	-	-
Finance revenue	21	<b>(48,741)</b>	(5,983)	<b>(38,515)</b>	(148)
Interest expense on lease liabilities	26(b)	<b>10,490</b>	7,898	-	-
Interest expense		<b>50,207</b>	110,008	<b>97,118</b>	108,407
Other income		-	-	<b>(261,681)</b>	-
Profit on disposal of property and equipment		-	(677)	-	-
Other gains	14	-	(39,094)	-	-
Fair value gains on investment property	27	<b>(2,884)</b>	(17,500)	-	-
Foreign exchange differences		<b>(6,042)</b>	1,484	-	-
Net impairment losses on financial assets	32	-	42,886	-	-
<i>Working capital adjustments:</i>					
Decrease in inventories		<b>12,661</b>	388,961	-	-
Decrease/(Increase) in trade receivables		<b>38,082</b>	(64,065)	-	-
Decrease/(Increase) in financial assets at amortised cost		<b>8,058</b>	(29,308)	<b>(47,606)</b>	(1,522)
(Increase)/Decrease in other assets		<b>(112,128)</b>	63,968	<b>(1,941)</b>	(2,111)
Increase in contract assets		-	(11,734)	-	-
Increase/(Decrease) in trade and other payables		<b>55,282</b>	(77,492)	<b>16,584</b>	14,907
Increase/(Decrease) in contract liabilities		<b>141,105</b>	(259,778)	-	-
<b>Cash generated from/(used in) operations</b>		<b>212,690</b>	138,085	<b>(51,153)</b>	(6,398)
Interest received on financial assets at amortised cost		<b>14,692</b>	-	-	-
Income tax paid	23(a)	<b>(2,267)</b>	(2,576)	-	-
<b>Net cash generated from/(used in) operating activities</b>		<b>225,115</b>	135,509	<b>(51,153)</b>	(6,398)
<b>Cash flows from investing activities</b>					
Acquisition of property and equipment	25	<b>(7,368)</b>	(2,291)	-	-
Acquisition of intangible assets		<b>(30)</b>	-	<b>(30)</b>	-
Proceeds from capital reduction in subsidiary		-	-	<b>88,847</b>	-
Acquisition of investment property		<b>(1,061)</b>	-	-	-
Proceeds from sale of property and equipment		-	887	-	-
<b>Net cash flows (used in)/generated from investing activities</b>		<b>(8,459)</b>	(1,404)	<b>88,817</b>	-
<b>Cash flows from financing activities</b>					
Proceeds from borrowings	34(b)	<b>10,665</b>	-	-	-
Repayment of borrowings	34(b)	<b>(24,123)</b>	(103,417)	-	-
Interest paid on lease liabilities	26(b)/34(b)	<b>(1,108)</b>	(248)	-	-
Principal paid on lease liabilities	26(b)/34(b)	<b>(3,627)</b>	(5,458)	-	-
Interest paid	22	<b>(45,034)</b>	(38,368)	<b>(41,400)</b>	(29,561)
<b>Net cash flows used in financing activities</b>		<b>(63,227)</b>	(147,491)	<b>(41,400)</b>	(29,561)
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>153,429</b>	(13,386)	<b>(3,736)</b>	(35,959)
Cash and cash equivalents at 1 July		<b>148,789</b>	148,586	<b>27,924</b>	63,883
Net foreign exchange differences		<b>(12,361)</b>	13,589	-	-
<b>Cash and cash equivalents at year end</b>	34(a)	<b>289,857</b>	148,789	<b>24,188</b>	27,924

The Notes on pages 54 to 99 form an integral part of these financial statements.  
Independent Auditor's report on pages 40 to 45.



CORPORATE AND GROUP INFORMATION

1. Corporate information

The financial statements of Semaris Ltd (the “Company”) and the consolidated financial statements with its subsidiaries (the “Group”) for the year ended 30 June 2022 were authorised for issue in accordance with a resolution of the Directors on 29 September 2022. Semaris Ltd is a public limited company incorporated in Mauritius and is listed on the DEM. Its registered office is situated at Beachcomber House, Botanical Garden Street, Curepipe, Mauritius.

These financial statements will be submitted for consideration and approval at the forthcoming Annual Meeting of Shareholders of the Company.

The principal activities of the Group consist mainly of the development of property for sale across different countries.

2. Group information

Information on subsidiaries:

Name of Corporation	Main business activity	Country of incorporation	Effective % holding June 2022 & 2021
Les Salines PDS Ltd	Property development	Mauritius	100%
Les Salines IHS Limited	Property development	Mauritius	100%
Kingfisher 3 Limited	Investment	Mauritius	100%
Praslin Resort Limited	Property	Seychelles	99%
Gold Coast Resort Limited	Property	Seychelles	100%
Domaine Palm Marrakech S.A.	Property development	Morocco	100%

The operations of the subsidiaries are carried out in the countries in which they are incorporated.

There is no restriction on the ability of the above subsidiaries to transfer funds to the parent in the form of cash dividends or to repay loans.

BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES

3. Basis of preparation and statement of compliance

The financial statements have been prepared on a historical cost basis except for Investment Property which is stated at fair value, certain specific classes of Property and Equipment, namely land and buildings being measured at revalued amounts as disclosed in the accounting policies hereafter. The consolidated financial statements are presented in Mauritian rupees and all values are rounded to the nearest thousand (Rs '000), except when otherwise indicated. Where necessary, comparative figures have been amended to conform with changes in presentation in the current year.

The consolidated financial statements of Semaris Ltd (the “Company”) and its subsidiaries (the “Group”) comply with the Mauritian Companies Act 2001 and have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

4. Summary of other significant accounting policies

(a) Foreign currency translation

The Group's financial statements are presented in Mauritian rupees, which are also the parent company’s functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

On 1 July 2021, Praslin Resort Limited changed its functional and presentation currency from SCR to USD as the Directors are of the opinion that USD best reflects the current and prospective economic substance of the underlying transactions and circumstances of the Company. Major changes in underlying transactions and circumstances are:

- (i) Lease with the Government of Seychelles (GOS) amounting to USD 2m and payment of USD 125k per annum.
- (ii) Future revenue which will exclusively be generated from property development will be in USD with minor expenditure expected in other currencies.

BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4. Summary of other significant accounting policies (cont'd)

(a) Foreign currency translation (cont'd)

The effect of the Change in Functional and Presentation Currency was applied prospectively in the financial statements for the year ended 30 June 2022. The Company translated all items into the new functional currency using the rate of USD 1: SCR 16.346 as at 1 July 2021 except for right-of-use, which was stated using historic USD values.

An amount of Rs 10.7m has been accounted as finance revenue representing the effect of change in functional currency of Praslin Resort Limited.

Transactions and balances

Transactions in foreign currencies are initially recorded in their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency spot rate of exchange ruling at the reporting date.

Differences arising on settlement or translation of monetary items are recognised in profit or loss with the exception of monetary items that are designated as part of the hedge of the Group's net investment of a foreign operation. These are recognised in other comprehensive income until the net investment is disposed of, at which time, the cumulative amount is reclassified to profit or loss. Tax charges and credits attributable to exchange differences on those monetary items are also recorded in other comprehensive income.

Non-monetary items that are measured at historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of gain or loss on change in fair value of the item (i.e. translation differences on items whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

Group companies

The assets and liabilities of foreign operations are translated into Mauritian rupees at the rate of exchange prevailing at the reporting date and their profit or loss items are translated at exchange rates prevailing at the transaction dates. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

(b) Financial assets

The Group classifies its financial assets into the category discussed below, depending on the business model test and contractual cash flows of the asset:

(i) Amortised cost

These assets arise principally from the provision of goods and services to customers (e.g. trade receivables), but also incorporate other types of financial assets where the objective is to hold these assets in order to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue, and are subsequently carried at amortised cost using the effective interest rate method, less loss allowance for impairment.

Expected credit loss allowance for trade receivables is recognised based on the simplified approach within IFRS 9 using the lifetime expected credit losses. During this process, the probability of non-payment of the trade receivables is assessed. This probability is then multiplied by the amount of the expected loss arising from default to determine the lifetime expected credit loss for the trade receivables. For trade receivables, which are reported net, such loss allowances are recorded in a separate loss allowance account with the loss being recognised within cost of sales in the statements of profit or loss. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated loss allowance.

Expected credit loss allowance for receivable from related parties and loans to related parties are recognised based on a forward-looking expected credit loss model. The methodology used to determine the amount of the loss allowance is based on whether there has been a significant increase in credit risk since initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve months expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on net basis are recognised.



BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4. Summary of other significant accounting policies (cont'd)

(b) Financial assets (cont'd)

From time to time, the Group elects to renegotiate the terms of trade receivables due from customers with which it has previously had a good trading history. Such renegotiation will lead to changes in the timing of payments rather than changes to the amounts owed and, in consequence, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in the statements of profit or loss (operating profit).

The Company determines that a financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract such as a default or being past due based on the agreed credit term; or
- it is probable that the debtor will enter bankruptcy or other financial reorganisation.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is more than 60 days past due.

*Write-off*

The gross carrying amount of a financial asset is written off when the Company does not have any reasonable expectation of recovering a financial asset in its entirety or a portion thereof. The Company individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery.

The Group's financial assets measured at amortised cost comprise trade receivables, contract assets, financial assets at amortised cost and cash and cash equivalents in the statements of financial position.

Cash and cash equivalents include cash in hand and for the purpose of the statements of cash flows, bank overdrafts. Bank overdrafts are shown as a separate line item in current liabilities in the statements of financial position.

*(ii) Derecognition of financial assets*

A financial asset (or, where applicable, part of a financial asset or part of a group of similar financial assets) is derecognised when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay them in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement and has neither transferred nor retained substantially all the risks and rewards of the asset nor has transferred control of the asset, the asset is recognised to the extent of the Group's continuing involvement in the asset. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

(c) Financial Liabilities

The Group classifies its financial liabilities into the following category:

*Amortised cost*

Financial liabilities at amortised cost include the following items:

Bank borrowings are initially recognised at fair value net of any transaction costs directly attributable to the issue of the instrument. Such interest-bearing liabilities are subsequently measured at amortised cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried in the statements of financial position. For the purpose of each financial liability, interest expense includes initial transaction costs and any premium payable on redemption, as well as any interest or coupon payable while the liability is outstanding.

BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4. Summary of other significant accounting policies (cont'd)

(c) Financial Liabilities (cont'd)

Trade payables and other short-term monetary liabilities, which are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

(d) Current versus non-current classification

The Group presents assets and liabilities in statements of financial position based on current/non-current classification. An asset is current when it is:

- expected to be realised or intended to be sold or consumed in the normal operating cycle;
- held primarily for the purpose of trading;
- expected to be realised within twelve months after the reporting period; or
- cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- it is expected to be settled in the normal operating cycle;
- it is held primarily for the purpose of trading;
- it is due to be settled within twelve months after the reporting period; or
- there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

(e) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in profit or loss net of any reimbursement.

(f) Other taxes

*Value added tax*

Revenues, expenses and assets are recognised net of the amount of value added tax except:

- where the value added tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the value added tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable and receivables and payables that are stated with the amount of value added tax included; and
- the net amount of value added tax recoverable from, or payable to, the taxation authority is included as part of accounts receivables or payables in the statements of financial position.

(g) Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets.



BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4. Summary of other significant accounting policies (cont'd)

(g) Impairment of non-financial assets (cont'd)

Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices or other available fair value indicators.

Impairment losses are recognised in the statements of profit or loss in those expense categories consistent with the function of the impaired asset, except for property previously revalued where the revaluation was taken to equity. In this case the impairment is also recognised in equity up to the amount of any previous revaluation.

For each non-financial asset, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group makes an estimate of the recoverable amount of the cash-generating unit. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss unless the asset is carried at a revalued amount, in which case the reversal is treated as a revaluation increase.

Impairment of non-financial assets is assessed at the Company level for Investments in subsidiaries and Inventories. At Group level, impairment assessment is performed for each identifiable cash-generating unit (CGU) for all subsidiaries.

(h) Revenue recognition

(a) Revenue from contracts with customers

Performance obligations and timing of revenue recognition

Revenue from customers includes both sales of goods and sales of services made to customers. The Group's main activity consists of property development and is therefore engaged in the construction and sale of villas.

All revenue generated from the sale of goods and sale of services defined above is recognised at a point in time when the control of the goods or services rendered is actually transferred to the customer. This is generally when the goods or services are delivered to the customer.

Revenue from sale of villas

The Group develops and sells villas. Revenue is recognised when control over the villas has been transferred to customers. As per terms of contract, customers can cancel the contract anytime by paying applicable penalties. Also, the ownership of villas being constructed is transferred to customers on completion. On cancellation of contract by the customer, the Group has the option to sell the villas to other customers. Therefore, revenue is recognised at a point in time when the legal title has been passed to the customer.

Villas sold by the Group include one-year snagging period given to customers and a ten-year warranty which require the Group to either mend a villa's structure and waterproofing during the warranty period if the villa fails to comply with agreed-upon specifications. The warranties are back to back with the Group's suppliers/contractors. For the one-year snagging period, the contractors have to make good (the Group keeps the retention money for one year. If the contractors default to correct the snag, the Group uses the retention money to rectify the snag. For the ten-year guarantee on structure/waterproofing, the Group requests contractors to provide same warranty to the Group.

No provision for warranty has been included in the financial statement as management believes that the probability of claims is remote. In accordance with IFRS 15, such warranties are not accounted for as separate performance obligations and hence no revenue is allocated to them. Instead, a provision is made for the costs of satisfying the warranties in accordance with IAS 37 Provisions, Contingent Liabilities and Contingent Assets.

Determining transaction price

The transaction price of the Group's revenue streams is mostly derived from fixed price contracts and therefore the amount of revenue to be earned from each contract is determined by reference to those fixed prices.

BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

4. Summary of other significant accounting policies (cont'd)

(h) Revenue recognition (cont'd)

Allocating amounts to performance obligations

Each contract has a fixed price which is correspondingly allocated to the performance obligations.

(b) Other income earned by the Group is recognised on the following bases:

- interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance);
- management income; and
- other operating income.

(c) Other revenue

Other revenue in the Company's financial statement relates to revenue from the disposal of land to Les Salines PDS Ltd. Since it is not the core business of the entity, the transaction has been recorded as other revenue.

5(i). Standards, Amendments to published Standards and Interpretations effective in the reporting period

Interest Rate Benchmark Reform Phase 2 (IBOR)

The amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 in the IBOR context, amend requirements relating to changes in the basis for determining contractual cash flows of financial assets, financial liabilities and lease liabilities, hedge accounting and disclosures.

The following amendments have no impact on the Group's financial statements:

- IFRS 4 *Insurance Contracts*
- IFRS 7 *Financial Instruments - Disclosures*
- IFRS 4 *Financial Instruments*
- IFRS 16 *Leases*

IFRS 16 Leases

*COVID-19-related rent concessions:* Effective 1 June 2020, further to IFRS 16 amendment to provide a practical expedient for lessees accounting for rent concessions that arise as a direct consequence of the COVID-19 pandemic. The amendment provides lessees with an exemption from assessing whether a COVID-19-related rent concession is a lease modification. The amendments have no impact on the Group's financial statements.

5(ii). Standards, Amendments to published Standards and Interpretations issued but not yet effective

Certain standards, amendments to published standards and interpretations have been issued that are mandatory for accounting periods beginning on or after 1 January 2022 or later periods, but which the Group has not early adopted.

At the reporting date of these financial statements, the following were in issue but not yet effective:

Effective date 1 January 2022

IFRS 1 *First-Time Adoption of International Financial Reporting Standards*

*Annual Improvements to IFRS Standards 2018-2020:* Extension of an optional exemption permitting a subsidiary that becomes a first-time adopter after its parent to measure cumulative translation differences using the amounts reported by its parent, based on the parent's date of transition to IFRSs. A similar election is available to an associate or joint venture.

IFRS 3 *Business Combinations*

*Reference to the Conceptual Framework:* The amendment updates a reference in IFRS 3 to the Conceptual Framework for Financial Reporting without changing the accounting requirements for business combinations.

IFRS 9 *Financial Instruments*

*Annual Improvements to IFRS Standards 2018-2020:* The amendment clarifies which fees an entity includes when it applies the "10 per cent" test in assessing whether to derecognise a financial liability.

IAS 16 *Property, Plant and Equipment*

*Property, Plant and Equipment: Proceeds before Intended Use:* The amendments prohibit an entity from deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the cost of producing those items, in profit or loss.



BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

5(ii). Standards, Amendments to published Standards and Interpretations issued but not yet effective (cont'd)

**IAS 37 Provisions, Contingent Liabilities and Contingent Assets**

*Onerous Contracts-Cost of Fulfilling a Contract:* The amendments specify which costs should be included in an entity's assessment whether a contract will be loss-making.

**IAS 41 Agriculture**

*Annual Improvements to IFRS Standards 2018-2020:* The amendment removes the requirement for entities to exclude taxation cash flows when measuring the fair value of a biological asset using a present value technique.

**Effective date 1 January 2023**

**IFRS 17 Insurance contracts**

IFRS 17 creates one accounting model for all insurance contracts in all jurisdictions that apply IFRS. IFRS 17 requires an entity to measure insurance contracts using updated estimates and assumptions that reflect the timing of cash flows and take into account any uncertainty relating to insurance contracts. The financial statements of an entity will reflect the time value of money in estimated payments required to settle incurred claims. Insurance contracts are required to be measured based only on the obligations created by the contracts. An entity will be required to recognise profits as an insurance service is delivered, rather than on receipt of premiums. This standard replaces IFRS 4-Insurance Contracts.

**IAS 1 Presentation of Financial Statements**

*Classification of Liabilities as Current or Non-Current:* Narrow-scope amendments to IAS 1 to clarify how to classify debt and other liabilities as current or non-current.

*Disclosure of Accounting Policies:* The amendments require companies to disclose their material accounting policy information rather than their significant accounting policies, with additional guidance added to the Standard to explain how an entity can identify material accounting policy information with examples of when accounting policy information is likely to be material.

**IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors**

Definition of Accounting Estimates: The amendments clarify how companies should distinguish changes in accounting policies from changes in accounting estimates, by replacing the definition of a change in accounting estimates with a new definition of accounting estimates. Under the new definition, accounting estimates are “monetary amounts in financial statements that are subject to measurement uncertainty”. The requirements for recognising the effect of change in accounting prospectively remain unchanged.

**IAS 12 Income Taxes**

Deferred Tax related to Assets and Liabilities arising from a Single Transaction: The amendment clarifies how a company accounts for income tax, including deferred tax, which represents tax payable or recoverable in the future. In specified circumstances, companies are exempt from recognising deferred tax when they recognise assets or liabilities for the first time. The aim of the amendments is to reduce diversity in the reporting of deferred tax on leases and decommissioning obligations, by clarifying when the exemption from recognising deferred tax would apply to the initial recognition of such items.

**Amendment for which effective date has been deferred indefinitely until further notice**

**IFRS 10 Consolidated Financial Statements:**

*Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28):* Narrow-scope amendment address an acknowledged inconsistency between the requirements in IFRS 10 and those in IAS 28 (2011), in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

**IAS 28 Investments in Associates and Joint Ventures:**

*Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28):* Narrow scope amendment to address an acknowledged inconsistency between the requirements in IFRS 10 and those in IAS 28 (2011), in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

Where relevant, the Group is still evaluating the effect of these Standards, Amendments to published Standards and Interpretations issued but not yet effective, on the presentation of its financial statements.

BASIS OF PREPARATION AND OTHER SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

GROUP BUSINESS, OPERATIONS AND MANAGEMENT

**6. Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at 30 June 2022.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- the contractual arrangement with the other vote holders of the investee;
- rights arising from other contractual arrangements; and
- the Group's voting rights and potential voting rights.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

**7. Business combinations**

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the Group elects to measure the non- controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Sometimes a business combination is achieved in stages, where the acquirer obtains control of an acquiree in which it held an equity interest immediately before the acquisition date, the previously held equity interest is remeasured to fair value as its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

In a business combination achieved in stages, the acquirer shall remeasure its previously held equity interest in the acquiree at its acquisition date fair value and recognise the resulting gain or loss, if any, in profit or loss or other comprehensive income, as appropriate. In prior reporting periods, the acquirer may have recognised changes in the value of its equity interest in the acquiree in other comprehensive income. If so, the amount that was recognised in other comprehensive income shall be recognised on the same basis as would be required if the acquirer had disposed directly of the previously held equity interest.

The acquirer shall recognise goodwill as of the acquisition date measured as the excess of (a) over (b) below:

- (a) the aggregate of:
- (i) the consideration transferred measured in accordance with this IFRS, which generally requires acquisition date fair value (see paragraph 37);
  - (ii) the amount of any non-controlling interest in the acquiree measured in accordance with this IFRS; and
  - (iii) in a business combination achieved in stages (see paragraphs 41 and 42), the acquisition date fair value of the acquirer's previously held equity interest in the acquiree.



**GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)**

## 7. Business combinations (cont'd)

(b) the net of the acquisition date amounts of the identifiable assets acquired and the liabilities assumed measured in accordance with this IFRS.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or a liability will be recognised in accordance with IFRS 9 either through equity or profit or loss.

If the contingent consideration is classified as equity, it shall not be remeasured and its subsequent settlement shall be accounted for in equity.

When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

## 8. Financial risk management objectives and policies

The Group's principal liabilities comprise bank loans, overdrafts, leases liabilities and trade and other payables. The main purpose of these financial liabilities is to raise finance for the Group's operations. The Group has various financial assets, such as trade receivables, financial assets at amortised cost and cash and cash equivalents which arise directly from its operations.

The Group's activities therefore expose it to a variety of financial risks: market risk (including currency risk and cash flow interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Board of Directors reviews and agrees policies for managing each of these risks which are summarised as follows:

**(i) Credit risk**

The Group's credit risk arises mainly from cash and cash equivalents, financial assets at amortised cost as well as credit exposures to customers, including outstanding receivables.

Credit risk is managed on a Group basis. For banks and financial institutions, only independently rated parties are accepted.

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers. The Group trades only with recognised, creditworthy third parties. The Group has policies in place to ensure that sales of services are made to customers with an appropriate credit history. Advance payments are requested where necessary until positive credit rating is established. The Group also has insurance covers to reduce the financial losses in case of default by customers.

With respect to credit risk arising from the other financial assets of the Group, which comprise cash and cash equivalents and financial assets at amortised cost, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments as stated in the statements of financial position or Notes to the financial statements.

**GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)**

## 8. Financial risk management objectives and policies (cont'd)

**(i) Credit risk (cont'd)**

The following table shows the maximum exposure to credit risk for the components of the statements of financial position.

THE GROUP	Neither past due nor impaired	Past due but not impaired			Carrying amount at year end
		Less than 3 months	3 to 12 months	> 1 year	
2022	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
Trade receivables	-	29,564	-	-	29,564
Financial assets at amortised cost	-	22,303	42,890	314,720	379,913
Cash in hand and at bank	359,751	-	-	-	359,751
	359,751	51,867	42,890	314,720	769,228
2021	Neither past due nor impaired	Past due but not impaired			Carrying amount at year end
		Less than 3 months	3 to 12 months	> 1 year	
	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
Trade receivables	-	71,171	-	-	71,171
Financial assets at amortised cost	-	1,839	53,511	365,575	420,925
Cash in hand and at bank	166,114	-	-	-	166,114
	166,114	73,010	53,511	365,575	658,210

THE COMPANY	Neither past due nor impaired	Past due but not impaired			Carrying amount at year end
		Less than 3 months	3 to 12 months	> 1 year	
2022	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
Financial assets at amortised cost	900,000	-	140,448	-	1,040,448
Cash in hand and at bank	94,082	-	-	-	94,082
	994,082	-	140,448	-	1,134,530
2021	Neither past due nor impaired	Past due but not impaired			Carrying amount at year end
		Less than 3 months	3 to 12 months	> 1 year	
	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
Financial assets at amortised cost	-	-	3,660	-	3,660
Cash in hand and at bank	45,249	-	-	-	45,249
	45,249	-	3,660	-	48,909

**(ii) Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise two types of risks: interest rate risk and currency risk. Financial instruments affected by market risk include bank accounts, trade receivables, trade and other payables and loans and borrowings.

The sensitivity analysis in the following sections relates to the position as at 30 June 2022 and 30 June 2021. The sensitivity analysis has been prepared on the basis that the amount of net debt, the ratio of fixed to floating interest rates of the debt and the proportion of financial statements in foreign currencies are all constant. The analysis excludes the impact of movements in market variables on the carrying value of provisions and on the non-financial assets and liabilities of the Group.

(a) *Foreign currency risk*

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group is exposed to foreign currency risk with respect to foreign currency arising from foreign supplies and revenue. The Group mitigates part of its foreign currency risk through trading activities.



GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)

8. Financial risk management objectives and policies (cont'd)

(ii) Market risk (cont'd)

(a) Foreign currency risk (cont'd)

The following table demonstrates the sensitivity to a reasonable possible change in Moroccan dirham, United States dollar and Seychelles rupee exchange rates, with all other variables held constant, of the Group's profit/(loss) before tax (due to changes in the fair value of monetary assets and liabilities) and the Group's equity (due to changes in the fair value of net investment in foreign operations). Sensitivity rates are derived from historical observations for the past three years as at 30 June 2022.

	THE GROUP	
	Increase in rates	Effect on profit before tax
2022		Rs '000
Moroccan dirhams	6%	17,169
United States dollars	7%	(6,797)
2021		
Moroccan dirhams	13%	26,165
Seychelles rupees	1%	(857)

A decrease in the rates has an equal and opposite effect on profit before tax and equity.

Currency profile

The currency profile of the Group's financial assets and liabilities is summarised as follows:

	THE GROUP				THE COMPANY			
	Financial Assets	Financial Liabilities	Financial Assets	Financial Liabilities	Financial Assets	Financial Liabilities	Financial Assets	Financial Liabilities
30 June 2022	30 June 2021	30 June 2022	30 June 2021	30 June 2022	30 June 2021	30 June 2022	30 June 2021	30 June 2021
Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
Mauritian rupees	94,117	45,249	2,404,495	2,313,861	1,134,530	48,909	1,042,854	2,279,662
Moroccan dirhams	674,786	612,701	388,630	411,434	-	-	-	-
United States dollars	325	-	97,428	-	-	-	-	-
Seychelles rupees	-	260	-	85,959	-	-	-	-
	769,228	658,210	2,890,553	2,811,254	1,134,530	48,909	1,042,854	2,279,662

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
Net exposure, excluding Mauritian rupees	189,053	115,570	-	-

(b) Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's interest-bearing loans and borrowings with floating interest rates.

As the Group has no significant interest-bearing assets, its income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest rate risk arises from long-term borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. The Group's policy is to manage its interest cost using a mix of fixed and variable rate debts.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's profit before taxation (through the impact of variable rate borrowing).

The sensitivity of the profit before tax to a reasonably possible change in interest rate of + or - 100 basis points (2021: ± 100 basis points), with all other variables held constant is shown below. The sensitivity has been based on the net exposure of financial assets and liabilities at the reporting date. These changes are considered to be reasonably possible based on observations of current market conditions.

GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)

8. Financial risk management objectives and policies (cont'd)

(ii) Market risk (cont'd)

(b) Interest rate risk (cont'd)

	Decrease in rates	THE GROUP	THE COMPANY
		Effect on profit/loss before tax	Effect on profit/loss before tax
2022	%	Rs '000	Rs '000
Interest-bearing loans and borrowings in Mauritian rupees	(1%)	(7,274)	(7,274)
Interest-bearing loans and borrowings in Moroccan dirhams	(1%)	(262)	-
Interest-bearing lease liabilities in United States dollars	(1%)	(749)	-
Interest-bearing lease liabilities in Moroccan dirhams	(1%)	(173)	-
2021			
Interest-bearing loans and borrowings in Mauritian rupees	(1%)	(6,927)	(6,927)
Interest-bearing loans and borrowings in Moroccan dirhams	(1%)	(354)	-
Interest-bearing lease liabilities in Seychelles rupees	(1%)	(795)	-
Interest-bearing lease liabilities in Moroccan dirhams	(1%)	(171)	-

An increase in the rates has an equal and opposite effect on loss/profit before tax.

(iii) Liquidity risk

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans and lease liabilities.

The table below summarises the maturity profile of the Group's financial liabilities.

THE GROUP	On demand	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
2022						
Trade and other payables	-	384,024	-	-	-	384,024
Bank overdraft	-	-	-	69,894	-	69,894
Borrowings*	-	949,239	72,875	658,487	1,133,708	2,814,309
Lease liabilities*	-	-	17,459	44,812	583,515	645,786
	-	1,333,263	90,334	773,193	1,717,223	3,914,013
2021						
Trade and other payables	-	357,390	-	-	-	357,390
Bank overdraft	-	-	-	17,325	-	17,325
Borrowings*	-	934,261	84,138	538,916	1,198,272	2,755,587
Lease liabilities*	-	-	14,576	42,981	570,809	628,366
	-	1,291,651	98,714	599,222	1,769,081	3,758,668

\* Borrowings and lease liabilities include future interest costs.



GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)

8.Financial risk management objectives and policies (cont'd)

(iii) Liquidity risk (cont'd)

THE COMPANY	On demand Rs '000	Less than 3 months Rs '000	3 to 12 months Rs '000	1 to 5 years Rs '000	> 5 years Rs '000	Total Rs '000
<b>2022</b>						
Trade and other payables	-	57,833	-	-	-	57,833
Bank overdraft	-	-	-	69,894	-	69,894
Borrowings*	-	919,351	-	-	-	919,351
	-	977,184	-	69,894	-	1,047,078
<b>2021</b>						
Trade and other payables	-	41,248	-	-	-	41,248
Bank overdraft	-	-	-	17,325	-	17,325
Borrowings*	-	927,059	63,047	492,593	1,198,272	2,680,971
	-	968,307	63,047	509,918	1,198,272	2,739,544

\* Borrowings include future interest costs.

(iv) Financial instruments by category

AMORTISED COST	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
<b>Financial assets</b>				
Trade receivables	29,564	71,171	-	-
Financial assets at amortised cost	379,913	420,925	1,040,448	3,660
Cash in hand and at bank	359,751	166,114	94,082	45,249
	769,228	658,210	1,134,530	48,909
<b>Financial liabilities</b>				
Trade and other payables	384,024	357,390	57,833	41,248
Borrowings	2,311,975	2,323,628	915,127	2,221,089
Bank overdraft	69,894	17,325	69,894	17,325
Lease liabilities	124,660	112,911	-	-
	2,890,553	2,811,254	1,042,854	2,279,662

The fair value of long-term assets and borrowings are disclosed as follows:

FAIR VALUE	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
<b>Financial assets</b>				
Financial assets at amortised cost	318,034	325,355	-	-
<b>Financial liabilities</b>				
Borrowings	1,411,556	1,307,395	-	1,307,395

9. Capital Management

The primary objectives of the Group, when managing capital, is to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group manages and makes adjustments to its capital structure in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may issue new shares.

GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)

9. Capital Management (cont'd)

The Group monitors capital using a gearing ratio, which is net debt divided by total equity plus debt. The actual gearing is higher than anticipated by management and is principally due to the financing of projects as part of the Group's strategy. The gearing ratio will improve once cash is generated from the projects. The Group includes within net debt, interest-bearing loans and borrowings adjusted for interest accrued but not yet paid, less cash and cash equivalents. The target gearing of the Group is dependent on the country of operation and project. As such, Domaine Palm Marakech S.A. and Praslin Resort Limited have a target gearing of 80:20 and 50:50 respectively. Total equity is attributable to equity holders of the parent as shown in the statements of financial position. The gearing ratios at 30 June 2022 and 2021 were as follows:

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
Interest-bearing loans and borrowings	2,814,309	2,755,587	919,351	2,663,647
Bank overdraft	69,894	17,325	69,894	17,325
Lease liabilities	645,786	628,366	-	-
Less interest costs included above	(1,023,460)	(947,414)	(4,224)	(442,558)
Less cash in hand and at bank	(359,751)	(166,114)	(94,082)	(45,249)
<b>Net debt</b>	2,146,778	2,287,750	890,939	2,193,165
<b>Total equity</b>	3,585,372	3,776,701	3,009,914	2,825,028
<b>Equity attributable to equity holders of the parent</b>	3,585,372	3,776,701	3,009,914	2,825,028
<b>Gearing ratio (net debt/total equity plus debt)</b>	37%	37%	23%	44%
<b>Gearing ratio (Net debt excluding IFRS 16 Leases/total equity plus debt)</b>	30%	31%	23%	44%

10. Distributions

Cash dividend to equity holders

The Company recognises a liability to make cash distributions to equity holders when the distribution is authorised by the Board.

If the Company declares dividends to holders of equity instruments after the reporting period, the Company shall not recognise those dividends as a liability at the end of the reporting period. If dividends are declared after the reporting period but before the financial statements are authorised for issue, the dividends are not recognised as a liability at the end of the reporting period because no obligation exists at that time. Such dividends are disclosed in the Notes in accordance with IAS 1.

As at 30 June 2022, no dividend has been declared (2021: Nil).

11. Segmental reporting

The Group presents segmental information using geographical segments. This is based on the internal management and financial reporting systems and reflects the risks and earnings structure of the Group. Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss and is measured consistently with operating profit or loss in the consolidated financial statements.



## GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)

## 11. Segmental reporting (cont'd)

Segmental information has been disclosed on a geographical basis as follows:

2022	Mauritius Rs '000	Morocco Rs '000	Seychelles Rs '000	Consolidation adjustments Rs '000	Total Rs '000
Revenue from contract with customers*	-	466,465	-	-	466,465
Other revenue	2,235,507	-	-	(2,235,507)	-
Direct costs	-	(271,435)	-	-	(271,435)
Other expenses	(2,020,410)	(83,362)	(339)	2,000,000	(104,111)
Other income	26,174	53,201	-	(26,174)	53,201
Fair value movement of investment property	-	2,884	-	-	2,884
Finance revenue	38,515	10,689	10,680	(11,143)	48,741
Finance costs	(247,444)	(6,750)	(7,074)	200,571	(60,697)
Depreciation and amortisation	(132)	(15,999)	(2,156)	(9,042)	(27,329)
Profit after tax	30,035	86,860	799	(81,295)	36,399
Segment assets:					
- Non-current assets	2,913,126	1,628,085	205,313	(2,497,339)	2,249,185
- Other assets	11,789	490,390	-	-	502,179
Segment liabilities	3,390,877	710,054	230,314	(1,197,712)	3,133,533
<b>Other segment information:</b>					
Capital expenditure	(1,196)	(7,368)	(3,925)	-	(12,489)
Depreciation of property and equipment	(62)	(14,060)	-	-	(14,122)
Depreciation of right-of-use assets	(41)	(1,412)	(2,156)	(9,042)	(12,651)
Amortisation of intangible assets	(28)	(528)	-	-	(556)
2021	Mauritius Rs '000	Morocco Rs '000	Seychelles Rs '000	Consolidation adjustments Rs '000	Total Rs '000
Revenue from contract with customers*	-	710,583	-	-	710,583
Direct costs	-	(498,479)	-	-	(498,479)
Other expenses	(16,592)	(57,928)	(203)	863	(73,860)
Other income	-	42,745	166	-	42,911
Net impairment losses on financial assets	-	(42,886)	-	-	(42,886)
Fair value movement of investment property	-	17,500	-	-	17,500
Finance revenue	148	5,835	-	-	5,983
Finance costs	(108,407)	(9,161)	(338)	-	(117,906)
Depreciation and amortisation	-	(15,511)	(1,536)	(9,042)	(26,089)
Profit after tax	(126,121)	288,211	(1,911)	(8,140)	152,039
Segment assets:					
- Non-current assets	3,049,483	1,729,198	172,600	(2,605,974)	2,345,307
- Other assets	6,479	416,855	-	-	423,334
Segment liabilities	2,317,509	492,214	199,919	(99,364)	2,910,278
<b>Other segment information:</b>					
Capital expenditure	-	(2,291)	-	-	(2,291)
Depreciation of property and equipment	-	(13,844)	-	-	(13,844)
Depreciation of right-of-use assets	-	(1,159)	(1,536)	(9,042)	(11,737)
Amortisation of intangible assets	-	(508)	-	-	(508)

\* No intersegment revenue was derived during the year. Revenue from contract with customers relates to the sale of villas and plots of land in Morocco.

Disclosure note for 30 June 2021 has been amended to conform with changes in presentation in the current year.

## 12. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's and Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities at the end of the reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the assets or liabilities affected in future periods.

## Judgements

In the process of applying the Group's and Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the consolidated financial statements:

**Going concern**

During the reporting year, the Group has successfully launch the project Harmonie Golf & Beach Estate under the Property Development Scheme and has managed to generate important cash flow in Domaine Palm Marrakech S.A.. The good performance in Morocco, coupled with the remeasurement gain on borrowings in Mauritius at year end, allowed the Group to declare a profit after tax of Rs 36m (2021: Rs 152m). The Company realised a profit after tax of Rs 185m (2021: Loss after tax of Rs 126m).

The net asset value as at 30 June 2022 has been impacted by the appreciation of the rupee while the net cash position of the Group and Company at 30 June 2022 improved to Rs 290m and Rs 24m (2021: Rs 149m and Rs 28m) respectively.

**(i) Mauritius**

During the year, Semaris Ltd has disposed of its land bank of 174 Arpents to Les Salines PDS Ltd (LSPL) for Rs 2.1bn where the PDS development will be carried out. The "solde de prix" of Rs 1.2bn has been delegated to LSPL and an indicative term sheet for the restructuring of the bank loan of Rs 900m was obtained by LSPL as at 30 June 2022.

The overdraft facility will be restructured to enable LSPL to cater for the project preliminary expenses. Semaris Ltd, will then act as an investment holding Company with monthly administrative expenses and Directors' fee. In June 2022, a capital reduction exercise was conducted by Domaine Palm Marrakech S.A., and an amount of Rs 88m was received by the holding company, Semaris Ltd, which will be used to finance its administrative expenses and fund the preliminary expenses of Praslin Resort Limited. Management is expecting an additional amount of approximately Rs 80m from the capital reduction exercise in October 2022.

The funds received from the Company's subsidiary, DPM, constitute an important source of cash which will help the Company meet its expenses for the next 12 months.

With regard to LSPL, SBM Bank (Mauritius) Ltd has agreed to a restructuring of its banking facility as previously mentioned and an offer letter was obtained in September 2022 to support this exercise. In light of the revised feasibility, a moratorium on capital repayment has been obtained such that the first repayment will now be in September 2024. An enhancement of the overdraft limit to Rs 200m was also approved which covers the project costs for the next twelve months.

**(ii) Morocco**

DPM will continue to derive important cash flows from sales secured under the Phase 1b, which are sufficient to cover the expenses of the Company for the next 12 months.

**(iii) Seychelles**

An EIA application has been submitted to the authority and management has started working on the preliminary phase of the project, which will consist of 20 luxury Branded Villas and 52 rooms as part of the hotel project. The holding Company, Semaris Ltd, has confirmed its intention to support the financial obligation of Praslin Resort Limited for the next 12 months.

Based on the above, management remains confident on the going concern of the Group and Company for the next 12 months and hence the financial statements have been prepared on a going concern basis.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

**Impairment of financial assets**

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculations, based on the Group's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period.



12. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONT'D)

Impairment of non-financial assets (cont'd)

An impairment exists when the carrying value of an asset or cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next five years. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes.

The Group assessment of impairment of non-financial assets is disclosed under Notes 25 and 27 respectively.

Taxes

Uncertainties exist with respect to the interpretation of complex tax regulations, changes in tax laws, and the amount and timing of future taxable income. Provisions for possible tax consequences are based on estimates (Note 23).

Valuation of land and buildings

The fair value of land and buildings classified as Property and equipment and Investment property is determined by independent real estate valuation experts using recognised valuation techniques and the principles of IFRS 13 Fair Value Measurement.

Land and buildings are measured based on estimates prepared by independent real estate valuation experts. The significant methods and assumptions used by valuers in estimating the fair value of Property and equipment and Investment property are set out in Notes 25 and 27 respectively.

Estimations of the useful lives and residual value of the assets

The depreciation charge calculation requires an estimation of the economic useful life of the Property and equipment of the Group analysed by component as well as their residual values (Note 25).

Fair value measurements

When the fair values of financial instruments recorded on the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques. The inputs to those models are derived from observable market data where possible, but where observable market data is not available, a degree of judgement is required to establish fair values. The significant methods and assumptions used by valuers in estimating the fair value are set out in Notes 25 and 27 respectively.

Limitation of sensitivity analysis

Sensitivity analysis in respect of market risk demonstrates the effect of a change in a key assumption while other assumptions remain unchanged. In reality, there is a correlation between the assumptions and other factors. It should also be noted that these sensitivities are non-linear and larger or smaller impacts should not be interpolated or extrapolated from these results.

Sensitivity analysis does not take into consideration how the Company's assets and liabilities are managed. Other limitations include the use of hypothetical market movements to demonstrate potential risk that only represent the Group's view of possible near-term market changes that cannot be predicted with any certainty.

SIGNIFICANT TRANSACTIONS AND EVENTS

13. Other revenue

	THE COMPANY	
	Year ended 30 June 2022	Year ended 30 June 2021
	Rs '000	Rs '000
Other revenue	2,235,507	-

In April 2022, the land held by Semaris Ltd has been disposed of to Les Salines PDS Ltd for the PDS development. Other revenue relates to disposal proceeds. Cost of land disposed amounting to Rs 2bn has been accounted in other expenses (Note 19(b)).

14. Other gains

	THE GROUP	
	Year ended 30 June 2022	Year ended 30 June 2021
	Rs '000	Rs '000
Other gains	-	39,094

In prior year, Domaine de l'Harmonie, which is a related party to the Group, has relinquished its rights on the payable amount held in the books of Domaine Palm Marrakech S.A. which resulted in a gain recognised at Group level.

SIGNIFICANT TRANSACTIONS AND EVENTS (CONT'D)

15. Events after the reporting date

Event which occurred after the reporting date and which require disclosure in the financial statements for the year ended 30 June 2022 are as follows:

An offer letter has been obtained from SBM on the restructuring of the bank loan from Semaris Ltd to Les Salines PDS Ltd following the disposal of land to the latter. The repayment terms are based on the project feasibility. An overdraft facility has been enhanced to Rs 200m to cater for the preliminary costs associated to the project.

16. Related party transactions and disclosures

The following transactions have been entered into with related parties:

(i) Included in other income is:			THE GROUP		THE COMPANY	
	Note	Nature of goods and services	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
<i>Subsidiary</i>						
Les Salines PDS Ltd	20	Gain on disposal of land	-	-	26,174	-
<i>Subsidiaries of fellow associate:</i>						
Beachcomber Hotel Marrakech S.A.		Management fees	31,784	30,125	-	-
(ii) Included in other revenue is:						
	Note	Nature of goods and services	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
<i>Subsidiary</i>						
Les Salines PDS Ltd	13	Disposal of land	-	-	2,235,507	-
(iii) Included in finance revenue is:						
		Nature of goods and services	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
<i>Subsidiaries of fellow associate:</i>						
Beachcomber Hotel Marrakech S.A.		Interest on receivable	10,593	5,757	-	-
(iv) Included in other expenses is:						
	Note	Nature of goods and services	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
<i>Subsidiary</i>						
Les Salines PDS Ltd	19(b)	Disposal of land	-	-	2,000,000	-
<i>Fellow associate:</i>						
New Mauritius Hotels Limited	19(b)	Management fees	10,000	10,000	10,000	10,000
(v) Included in finance cost is:						
		Nature of goods and services	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
<i>Fellow associate:</i>						
New Mauritius Hotels Limited		Interest on borrowings	(3,359)	75,135	46,890	75,135



## SIGNIFICANT TRANSACTIONS AND EVENTS (CONT'D)

## 16. Related party transactions and disclosures (cont'd)

## (vi) Included under financial assets at amortised cost are:

(vi) Included under financial assets at amortised cost are:		THE GROUP		THE COMPANY	
		30 June	30 June	30 June	30 June
		2022	2021	2022	2021
		Rs '000	Rs '000	Rs '000	Rs '000
Note					
<i>Subsidiaries:</i>					
Domaine Palm Marrakech S.A.	32	-	-	89,180	-
Les Salines PDS Ltd	32	-	-	947,492	3,647
Kingfisher 3 Ltd	32	-	-	13	13
Praslin Resort Limited	32	-	-	3,763	

*Subsidiaries of fellow associate:*

Ste Anne Resort Limited	32	118	260	-	-
Beachcomber Hotel Marrakech S.A.	32	379,795	420,665	-	-

## (vii) Long-term loan payable to related party included under borrowings:

		THE GROUP		THE COMPANY	
		30 June	30 June	30 June	30 June
		2022	2021	2022	2021
		Rs '000	Rs '000	Rs '000	Rs '000
	Note				
<i>Fellow associate:</i>					
New Mauritius Hotels Limited	37	1,311,431	1,314,790	-	1,314,790
<i>Subsidiaries of fellow associate:</i>					
Les Salines Golf & Resort Limited		33,750	33,750	-	

## (viii) Included under trade and other payables:

(viii) Included under trade and other payables:		THE GROUP		THE COMPANY	
	Note	30 June 2022 Rs '000	30 June 2021 Rs '000	30 June 2022 Rs '000	30 June 2021 Rs '000
<i>Fellow associate:</i>					
New Mauritius Hotels Limited	38	49,455	37,125	49,005	37,125
<i>Subsidiaries of fellow associate:</i>					
Ste Anne Resort Limited	38	6,393	6,153	-	-
Kingfisher Ltd	38	26	26	-	-

## Terms and conditions of transactions with related parties

Outstanding balances at year end, excluding loans from related parties, as shown below, are unsecured, interest-free and settlement occurs in cash. During the financial year, the Group and Company assessed recoverability of amounts owed by related parties and no impairment loss was recorded (2021: Nil). This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates.

## Loans from related parties

Loan payable to New Mauritius Hotels Limited is secured and bears interest rate of 5% per annum (2021: 5%).

In April 2022, the SDP from NMH was delegated to LSPL following the disposal of land to the latter. The SDP was consequently restructured with repayment based on the project feasibility. Please refer to Note 37 for disclosure on maturity.

All sales and purchases within the Group are made at commercial rates.

## (ix) Compensation of key management personnel

	THE GROUP		THE COMPANY	
	Year ended 30 June 2022	Year ended 30 June 2021	Year ended 30 June 2022	Year ended 30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
Salaries	12,851	9,295	2,183	1,270
Post-employment benefits	30	29	-	-
	12,881	9,324	2,183	1,270

## DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS

## 17. Revenue from contract with customers

	THE GROUP	
	Year ended 30 June 2022	Year ended 30 June 2021
	Rs '000	Rs '000
Revenue from contract with customers (Note 11)	466,465	710,583
Timing of revenue recognition		
At a point in time	466,465	710,583

## (a) Assets and liabilities related to contract with customers

	THE GROUP			
	Contract assets		Contract liabilities	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
At 1 July	17,128	3,832	75,313	306,820
Amounts included in contract liabilities that were transferred to contract assets during the year	-	-	-	(240,271)
Revenue recognised during the year on contract assets	-	537,209	-	-
Amount transferred from contract liabilities during the year	132,077	145,664	(132,077)	(145,664)
Amount transferred to trade receivable during the year	(132,077)	(286,813)	-	-
Payment received	-	(384,326)	-	-
Cash received from deposit billed	-	-	273,182	126,157
Exchange differences	(1,201)	1,562	(10,695)	28,271
At 30 June	15,927	17,128	205,723	75,313

Contract assets relate to amount already recognised as revenue for which payment has not yet been received. Such receipt is conditional upon the obtention of the "quitus".

To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics which is the same basis used for trade receivables. During the year, no provision for expected credit losses was recognised (2021: Nil).

Contract liabilities relates to deposit received from customers upon call of funds when reaching contractual milestones.

The terms of payment relating to the remaining amount to be received do not include any variable component and are not yet due as at 30 June 2022.

## 18. Staff costs

	THE GROUP		THE COMPANY	
	Year ended 30 June 2022	Year ended 30 June 2021	Year ended 30 June 2022	Year ended 30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
Wages, salaries, fees and bonuses	49,934	36,122	2,183	1,270
Social costs	9,838	4,960	-	-
Other employee benefits and related expenses	8,676	13,347	-	-
	68,448	54,429	2,183	1,270



## DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)

**19(a). Direct costs**

Included in direct costs are professional fees amounting to Rs 40.5m (2021: Rs 69.1m) and finance costs amounting to Rs 20.9m (Rs 27.1m). The remaining amount relate to infrastructure and construction costs of units released to the profit or loss.

**19(b). Other expenses**

	THE GROUP		THE COMPANY	
	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
Operating supplies	2,932	1,981	-	-
Cost of land disposed of (Note 13/30)	-	-	2,000,000	-
Repairs and maintenance	1,427	1,551	-	-
Utility costs	5,282	4,320	-	-
Management fees (Note 16(iv))	10,000	10,000	10,000	10,000
Marketing expenses	13,261	6,086	-	-
Administrative expenses	32,560	12,465	2,951	5,886
Homeowners association contribution	3,633	5,945	-	-
Professional fees	10,704	6,255	1,918	-
Licences and insurance	5,091	3,416	1,138	516
Sales commission	19,221	21,841	-	-
	104,111	73,860	2,016,007	16,402

**20. Other income**

	THE GROUP		THE COMPANY	
	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
Management income	31,784	30,125	-	-
Other operating income	21,417	12,109	-	-
Gain on disposal of land (i)	-	-	26,174	-
Profit on disposal of plant and equipment	-	677	-	-
	53,201	42,911	26,174	-

(i) In April 2022, the Company disposed of its land bank of 174 Ar and delegated the “solde de prix” of Rs 1.3bn to Les Salines PDS Ltd for development under the PDS. This exercise resulted in a gain of Rs 26m.

**21. Finance revenue**

	THE GROUP		THE COMPANY	
	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
Interest income	10,689	5,983	-	148
Foreign exchange gains	27,372	-	38,515	-
Exchange gain on retranslation of lease liability (i)	10,680	-	-	-
	48,741	5,983	38,515	148

(i) On 1 July 2021, Praslin Resort Limited has changed its functional and presentation currency from SCR to USD. The change has been brought into the Group account prospectively except for right-of-use assets where the historical amount in USD lease value has been applied. Consequently, a gain of Rs 11m has been recognised in the consolidated financial statements for the year.

## DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)

**22. Finance costs**

	THE GROUP		THE COMPANY	
	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
Exchange loss on retranslation of lease liability	-	(6,088)	-	-
<b>Interest costs on:</b>				
Bank overdrafts	1,914	569	1,914	569
Bank and other loans repayable by instalments	112,551	115,527	95,204	107,838
Remeasurement gain on “solde de prix”	(64,258)	-	-	-
Lease liabilities	10,490	7,898	-	-
	60,697	117,906	97,118	108,407
<i>Interest cost analysed as follows:</i>				
Interest recognised in statement of cash flows	46,142	38,616	41,400	29,561
Accrued interest	14,555	85,378	55,718	78,846

**Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. Other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

All other borrowing costs are recognised as an expense when incurred.

*Borrowing costs capitalised are analysed as follows:*

	THE GROUP	
	30 June 2022 Rs '000	30 June 2021 Rs '000
Interest cost on bank loans included in inventories	342,171	375,436
Total borrowing costs capitalised	342,171	375,436

**23. Income tax****Accounting Policy****Current income tax**

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income.

Current income tax relating to items recognised directly in equity is recognised in equity and not in profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.



DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)

23. Income tax (cont'd)

Accounting Policy (cont'd)

Deferred income tax

Deferred income tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognised for all taxable temporary differences, except:

- where the deferred income tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiary companies where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or
- in respect of deductible temporary differences associated with investments in subsidiary companies, deferred income tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised. Unrecognised deferred income tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred income tax relating to items recognised directly in other comprehensive income or equity is recognised in other comprehensive income or equity and not in profit or loss.

Deferred income tax assets and deferred income tax liabilities are offset if and only if:

- (a) there is a legally enforceable right to set off current tax assets against current income tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority;
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
  - (i) the same taxable entity; or
  - (ii) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Corporate Social Responsibility

In line with the definition within the Income Tax Act 1995, Corporate Social Responsibility (CSR) is regarded as a tax and is therefore subsumed with the income tax shown within the statements of profit or loss and other comprehensive income and the income tax liability on the statements of financial position.

The CSR charge for the current period is measured at the amount expected to be paid to the Mauritian tax authorities. The CSR rate and laws used to compute the amount are those charged or substantively enacted by the reporting date.

DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)

23. Income tax (cont'd)

Accounting Policy (cont'd)

Significant accounting judgements and estimates

Taxes

Uncertainties exist with respect to the interpretation of complex tax regulations, changes in tax laws, and the amount and timing of future taxable income. Given the wide range of international business relationships and the long-term nature and complexity of existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to such assumptions, could require future adjustments to tax income and expense already recorded. The Group establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authorities of the respective countries in which it operates. The amount of such provisions is based on various factors, such as experience of previous tax audits and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

Such differences of interpretation may arise on a wide variety of issues depending on the conditions prevailing in the respective domicile of the Group companies. Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profits will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

The Directors have assessed the impact of IFRIC 23 - *Uncertainty over Income Tax Treatments* on the consolidated and separate financial statements and have concluded that there is no uncertain tax positions.

(a) Current income tax

THE GROUP		THE COMPANY	
Year ended	Year ended	Year ended	Year ended
30 June	30 June	30 June	30 June
2022	2021	2022	2021
Rs '000	Rs '000	Rs '000	Rs '000

The major components of income tax expense for the year ended 30 June 2022 and 30 June 2021 are:

Statements of profit or loss:

Income tax on the adjusted profit for the year at 15% - 31%  
(2021: 15% - 31%)  
Reversal of tax liability \*  
Deferred tax movement (Note 23(c)(iv))

2,646	6,258	-	-
-	(155,837)	-	-
226	(38)	-	-
2,872	(149,617)	-	-

Income tax charge/(credit)

THE GROUP		THE COMPANY	
30 June	30 June	30 June	30 June
2022	2021	2022	2021
Rs '000	Rs '000	Rs '000	Rs '000
5,467	145,125	-	-
2,646	6,258	-	-
(2,267)	(2,576)	-	-
-	(155,837)	-	-
11,248	12,497	-	-
17,094	5,467	-	-

Statement of financial position:

At 1 July  
Income tax on the adjusted profit for the year at 15% to 31%  
Less: Payment during the year  
Reversal of tax liability \*  
Exchange difference

At 30 June



## DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)

## 23. Income tax (cont'd)

(b) A reconciliation between tax expense and the product of accounting profit multiplied by the Mauritian tax rate for the year ended 30 June 2022 and 30 June 2021 as follows:

	THE GROUP		THE COMPANY	
	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
Profit/(Loss) before tax	39,271	2,422	184,886	(125,931)
Tax calculated at a tax rate of 15% - 31% (2021: 15% - 31%)	20,199	22,682	27,733	(18,890)
Effect of different tax rate in foreign countries	(14,308)	(22,319)	-	-
Expenses not deductible for tax purposes	75,150	70,849	13,547	83
Income not subject to tax	(41,258)	(6)	(41,280)	-
Deferred tax asset not recognised	23,229	18,837	-	18,807
Utilisation of tax losses	(60,140)	(83,823)	-	-
Reversal of tax liability *	-	(155,837)	-	-
<b>Income tax charge/(credit)</b>	<b>2,872</b>	<b>(149,617)</b>	<b>-</b>	<b>-</b>

\* In prior year, shared expenses was reversed in subsidiary company (Domaine Palm Marrakech S.A.) with minimal tax charge, causing previous tax liability recognised in 2019 to be reversed.

## (c) Deferred income tax

(i) Deferred income taxes are calculated on all temporary differences under the liability method at 15% - 31% (2021: 15% - 31%). There is a legally enforceable right to offset current tax assets against current tax liabilities and deferred income tax assets and liabilities when the deferred income taxes relate to the same fiscal authority on the same entity. The following amounts are shown in the statements of financial position:

	THE GROUP	
	30 June 2022 Rs '000	30 June 2021 Rs '000
Deferred tax asset (Note (v))	23,538	21,783
Deferred tax liability (Note (v))	(20,163)	(18,244)
<b>Net deferred income tax assets</b>	<b>3,375</b>	<b>3,539</b>

(ii) No deferred tax asset on tax losses has been recognised for both the Group and Company during the year following unpredictability of future profit streams.

The tax losses not recognised as deferred tax on the Group and Company have been disclosed below.

## (iii) Tax losses

Assuming no future tax loss, the losses shall be extinguished as follows:

	THE GROUP	THE COMPANY
	Rs '000	Rs '000
30 June 2023	-	-
30 June 2024	272	-
30 June 2025	51,858	-
30 June 2026	83,201	81,834
30 June 2027	131,421	125,375
	<b>266,752</b>	<b>207,209</b>

## DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)

## 23. Income tax (cont'd)

## (c) Deferred income tax (cont'd)

(iv) The movement on the deferred income tax account is as follows:

	THE GROUP	
	30 June 2022 Rs '000	30 June 2021 Rs '000
At 1 July (Charged)/Credited to profit or loss (Note (a))	3,539 (226)	3,029 38
Exchange gain	62	472
<b>At 30 June</b>	<b>3,375</b>	<b>3,539</b>

(v) The movement in deferred tax assets and liabilities during the reporting period, without taking into consideration the offsetting of balances is as follows:

Deferred tax liability	THE GROUP Right-of- use assets Rs '000
At 1 July 2020	(15,912)
Amount recognised in profit or loss	335
Exchange losses	(2,667)
At 30 June 2021	(18,244)
Amount recognised in profit or loss	(2,218)
Exchange gain	299
<b>At 30 June 2022</b>	<b>(20,163)</b>
Deferred tax asset	THE GROUP Lease liabilities Rs '000
At 1 July 2020	18,941
Amount recognised in profit or loss	(297)
Exchange losses	3,139
At 30 June 2021	21,783
Amount recognised in profit or loss	1,992
Exchange gain	(237)
<b>At 30 June 2022</b>	<b>23,538</b>

## 24. Earnings per share

## Accounting Policy

Basic EPS is calculated by dividing the profit for the year attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year. The number of ordinary shares of the Company as at year end amounts to 548,982,130.

The following table reflects the income and share data used in the basic EPS computation:

		THE GROUP	
	Note	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
Profit attributable to ordinary equity holders of the parent for basic earnings		36,399	152,039
Number of ordinary shares for basic EPS	35	548,982,130	548,982,130
Basic earnings per share (Rs)		0.07	0.28



DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

25. Property and equipment

Accounting Policy

Property and equipment are stated at historical cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the equipment and borrowing costs for long-term construction projects, if the recognition criteria are met. All other repair and maintenance costs are recognised in profit or loss as incurred.

Land and buildings are initially stated at deemed cost and are subsequently measured at fair value less accumulated depreciation on buildings and impairment losses recognised after the date of the revaluation. Following initial recognition at cost, freehold land and buildings are reviewed every 3 years.

Any revaluation surplus is recognised in other comprehensive income and accumulated in the revaluation reserve included in the equity section of the statements of financial position, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset recognised in the asset revaluation reserve.

The carrying values of property and equipment are reviewed for impairment at each reporting date or when events or changes in circumstances indicate that the carrying value may not be recoverable.

An annual transfer from the revaluation reserve to retained earnings is made for the difference between depreciation based on the revalued carrying amount of the assets and depreciation based on the assets' original cost. Additionally, accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Upon disposal, any revaluation reserve relating to the particular asset being sold is transferred to retained earnings.

Depreciation is calculated on the straight-line basis over the useful life as follows:

Office buildings	50 years
Property and equipment	Between 6 and 15 years
Furniture, fittings, office equipment and electrical appliances	Between 3 and 10 years
Computers and electronic equipment	Between 3 and 10 years
Motor vehicles	5 years

Land is not depreciated.

Other fixed assets include equipment, furniture and fittings, office equipment and electrical appliances and computers and electronic equipment.

Work-in-progress relates to preliminary works undertaken for the development in Praslin Resort Limited and costs associated with the golf course in Domaine Palm Marrakech S.A. Work-in-progress will be subject to depreciation when the construction works are completed and available for use.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year/period the asset is derecognised.

The residual values, useful lives and methods of depreciation of property and equipment are reviewed at each financial year end, and adjusted prospectively if appropriate.

Significant accounting judgements and estimates

Revaluation of freehold land and buildings

The Group measures freehold land and buildings at revalued amounts with changes in fair value being recognised in statements of other comprehensive income and accumulated in equity. The Group engaged an independent valuation specialist to determine fair value based on prevailing market data.

Property and equipment: Estimations of the useful lives and residual value of the assets

The depreciation charge calculation requires an estimation of the economic useful life of the property and equipment of the Group analysed by component as well as their residual values. In estimating residual values, the Group has assessed the value of the buildings at today's rates assuming the buildings are in the condition in which they are expected to be at the end of their lease terms.

The Directors therefore made estimates based on best judgement to assess the useful life of the assets at the end of each reporting year and to forecast the expected residual values of the assets at the end of their expected useful lives. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate. The depreciation charge for each year is recognised in profit and loss.

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

25. Property and equipment (cont'd)

The carrying amount of property and equipment is disclosed below.

	Freehold Land Rs '000	Buildings Rs '000	Other Fixed Assets Rs '000	Motor Vehicles Rs '000	Work-in- Progress Rs '000	Total Rs '000
<b>THE GROUP</b>						
<b>COST OR VALUATION</b>						
At 1 July 2020	11,102	368,396	52,058	15,063	70,727	517,346
Additions	-	-	2,291	-	-	2,291
Disposal	-	-	(11)	(875)	-	(886)
Exchange differences	1,781	59,111	8,537	2,318	12,859	84,606
At 30 June 2021	12,883	427,507	62,875	16,506	83,586	603,357
Additions	-	-	3,503	-	8,987	12,490
Revaluation gain	7,352	-	-	-	-	7,352
Exchange differences	(1,185)	(29,957)	(4,689)	(1,157)	3,246	(33,742)
<b>At 30 June 2022</b>	<b>19,050</b>	<b>397,550</b>	<b>61,689</b>	<b>15,349</b>	<b>95,819</b>	<b>589,457</b>
<b>DEPRECIATION</b>						
At 1 July 2020	-	10,682	40,300	13,757	-	64,739
Charge for the year	-	8,511	4,463	870	-	13,844
Disposal adjustment	-	-	(11)	(666)	-	(677)
Exchange differences	-	2,401	6,825	2,224	-	11,450
At 30 June 2021	-	21,594	51,577	16,185	-	89,356
Charge for the year	-	8,895	4,916	311	-	14,122
Revaluation adjustment	-	(29,778)	-	-	-	(29,778)
Exchange differences	-	(711)	(3,800)	(1,147)	-	(5,658)
<b>At 30 June 2022</b>	<b>-</b>	<b>-</b>	<b>52,693</b>	<b>15,349</b>	<b>-</b>	<b>68,042</b>
<b>Net book value 30 June 2022</b>	<b>19,050</b>	<b>397,550</b>	<b>8,996</b>	<b>-</b>	<b>95,819</b>	<b>521,415</b>
Net book value 30 June 2021	12,883	405,913	11,298	321	83,586	514,001

(a) Revaluation of freehold land and buildings

The Group has a policy of revaluing its freehold land and buildings every three years. These assets have been revalued as at 30 June 2022 by A. Lazrak Advisory based on prevailing market data.

Details of the Group's freehold land and buildings measured at fair value and information about the fair value hierarchy are as follows:

	Level 1 Rs '000	Level 2 Rs '000	Level 3 Rs '000
<b>As at 30 June 2022</b>			
Freehold land	-	19,050	-
Buildings	-	59,815	337,735
<b>Total</b>	<b>-</b>	<b>78,865</b>	<b>337,735</b>
<b>As at 30 June 2021</b>			
Freehold land	-	12,883	-
Buildings	-	34,918	370,995
<b>Total</b>	<b>-</b>	<b>47,801</b>	<b>370,995</b>



DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

25. Property and equipment (cont'd)

(b) Level 2

The following summarises the valuation technique and inputs used in the level 2 fair value measurements:

	Valuation technique and key inputs	Significant input used	2022	2021
Freehold land and building	Sales comparison approach	Price per square metre	Rs 2,500 per m <sup>2</sup>	Rs 1,300 per m <sup>2</sup>

The increase represents gain from the revaluation exercise performed as at year end.

(c) Level 3

The fair value measurements of the buildings using significant unobservable inputs are as follows:

	THE GROUP	
	30 June 2022	30 June 2021
	Rs '000	Rs '000
At 1 July	370,995	326,428
Depreciation charge	(7,553)	(7,227)
Exchange differences	(25,707)	37,340
At 30 June	337,735	370,995

Significant unobservable valuation input

The following summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements:

	2022 Range	2021 Range
Price per square metre:	Rs 500 - Rs 600 per m <sup>2</sup>	Rs 500 - Rs 600 per m <sup>2</sup>

	Valuation technique and key inputs	Unobservable inputs	Sensitivity used	Effect on fair value
2022				Rs '000
Buildings	Discounted cash flow	Discount rate (DR) and terminal growth rate (TGR)	1% increase in DR and 0.5% increase in TGR	(6,621)
	Discounted cash flow	Discount rate (DR) and terminal growth rate (TGR)	1% decrease in DR and 0.5% decrease in TGR	7,600
2021	Valuation technique and key inputs	Unobservable inputs	Sensitivity used	Effect on fair value
				Rs '000
Buildings	Discounted cash flow	Discount rate (DR) and terminal growth rate (TGR)	1% increase in fair value 1% decrease in fair value	3,710 (3,710)

Significant increases/(decreases) in unobservable inputs would result in significantly higher/(lower) fair value.

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

25. Property and equipment (cont'd)

(c) Level 3 (cont'd)

In view of the revaluation exercise as at year end, a discounted cash flow approach has been used to determine the value of the property except for level 2 property where sales comparison has been used.

If the property and equipment were stated on the historical cost basis, the amounts would be as follows:

	Freehold Land	Buildings
	Rs '000	Rs '000
THE GROUP COST		
At 1 July 2020	11,102	368,396
Exchange differences	1,781	59,111
At 30 June 2021	12,883	427,507
Exchange differences	(1,185)	(29,868)
At 30 June 2022	11,698	397,639
DEPRECIATION		
At 1 July 2020	-	10,682
Charge for the period	-	8,511
Exchange differences	-	2,401
At 30 June 2021	-	21,594
Charge for the year	-	8,901
Exchange differences	-	(1,877)
At 30 June 2022	-	28,618
Net book value 30 June 2022	11,698	369,021
Net book value 30 June 2021	12,883	405,913

(d) Impairment of assets

As at 30 June 2022, an impairment assessment has been done in accordance with IAS 36 and no signs of impairment were identified on the Group.

(e) Revaluation of assets

The revaluation exercise was performed on the Group's property as at 30 June 2022 and a revaluation gain of Rs 37m has been accounted in other comprehensive income arising on DPM's administrative building which has been revalued for the first time.

Main assumptions used in the valuation of the golf course under the discounted cash flow method are:

	2022	2021
Discount rate	10.91%	10.60%
Terminal growth rate	1.5%	1.5%
Exit EBITDA multiple	10.8x	7.3x
DCF period *	5 - 7 years	5 years

\* Management was of view that the stabilisation period would be reflected on the 7<sup>th</sup> year of the forecast.

(f) Additions include non-cash transactions amounting to Rs 5.1m (2021: nil).

26. Right-of-use assets and lease liabilities

Accounting Policy

All leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- leases of low-value assets (below Rs 200k); and
- leases with a duration of 12 months or less.



DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

26. Right-of-use assets and lease liabilities (cont'd)

Accounting Policy (cont'd)

*Identifying Leases*

The Group accounts for a contract, or a portion of a contract, as a lease when it conveys the right to use an asset for a period of time in exchange for consideration. Leases are those contracts that satisfy the following criteria:

- (a) there is an identified asset;
- (b) the Group obtains substantially all the economic benefits from use of the asset; and
- (c) the Group has the right to direct use of the asset.

The Group considers whether the supplier has substantive substitution rights. If the supplier does have those rights, the contract is not identified as giving rise to a lease.

In determining whether the Group obtains substantially all the economic benefits from use of the asset, the Group considers only the economic benefits that arise from the use of the asset, not those incidental to legal ownership or other potential benefits.

In determining whether the Group has the right to direct use of the asset, the Group considers whether it directs how and for what purpose the asset is used throughout the period of use. If there are no significant decisions to be made because they are predetermined due to the nature of the asset, the Group considers whether it was involved in the design of the asset in a way that predetermines how and for what purpose the asset will be used throughout the period of use. If the contract or portion of a contract does not satisfy these criteria, the Group applies other applicable IFRSs rather than IFRS 16.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case the Group's incremental borrowing rate on commencement of the lease is used. Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- amounts expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the Group if it is reasonably certain to assess that option; and
- any penalties payable for terminating the lease if the term of the lease has been estimated on the basis of termination option being exercised.

Right-of-use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and
- the amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset (typically leasehold dilapidations).

Subsequent to initial measurement, lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right-of-use assets are amortised on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term.

When the Group revises its estimate of the term of any lease (for example, it reassesses the probability of a lessee extension or termination option being exercised), it adjusts the carrying amount of the lease liability to reflect the payments to be made over the revised term, which are discounted at the revised discount rate that applied on lease commencement. The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised. In both cases, an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being amortised over the remaining (revised) lease term.

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

26. Right-of-use assets and lease liabilities (cont'd)

Accounting Policy (cont'd)

When the Group renegotiates the contractual terms of a lease with the lessor, the accounting depends on the nature of the modification:

- if the renegotiation results in one or more additional assets being leased for an amount commensurate with the stand-alone price for the additional right-of-use obtained, the modification is accounted for as a separate lease in accordance with the above policy;
- in all other cases where the renegotiated increases the scope of the lease (whether that is an extension to the lease term, or one or more additional assets being leased), the lease liability is remeasured using the discount rate applicable on the modification date, with the right-of-use asset being adjusted by the same amount;
- if the renegotiation results in a decrease in the scope of the lease, both the carrying amount of the lease liability and right-of-use asset are reduced by the same proportion to reflect the partial or full termination of the lease with any difference recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right-of-use asset is adjusted by the same amount.

For contracts that both convey a right to the Group to use an identified asset and require services to be provided to the Group by the lessor, the Group has elected to account for the entire contract as a lease, i.e. it does not allocate any amount of the contractual payments to, nor account separately for, any services provided by the supplier as part of the contract.

Payments associated with short-term leases and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss.

**Significant accounting judgements and estimates**

*Leases - Estimating the incremental borrowing rate*

The Group cannot readily determine the interest rate implicit in leases where it is the lessee, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).



**DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)**

## 26. Right-of-use assets and lease liabilities (cont'd)

### (a) RIGHT-OF-USE ASSETS

	Land and buildings	Plant, machinery and motor vehicles	Total
	Rs '000	Rs '000	Rs '000
At 1 July 2020	533,994	4,972	538,966
Depreciation	(11,161)	(576)	(11,737)
Exchange differences	17,793	752	18,545
At 30 June 2021	540,626	5,148	545,774
Additions	3,389	1,783	5,172
Effect of change in functional currency	10,680	-	10,680
Depreciation	(11,865)	(786)	(12,651)
Exchange differences	1,467	(356)	1,111
<b>At 30 June 2022</b>	<b>544,297</b>	<b>5,789</b>	<b>550,086</b>

## (b) LEASE LIABILITIES

At 1 July 2020	98,274	2,036	100,310
Interest expense	7,650	248	7,898
Lease payments	(4,845)	(861)	(5,706)
Exchange differences	10,243	166	10,409
At 30 June 2021	111,322	1,589	112,911
Additions	3,389	1,783	5,172
Interest expense	10,317	173	10,490
Lease payments	(3,625)	(1,110)	(4,735)
Exchange differences	921	(99)	822
<b>At 30 June 2022</b>	<b>122,324</b>	<b>2,336</b>	<b>124,660</b>

*Analysed as follows:*

	Rs '000	Rs '000
Current	4,014	4,290
Non-current	120,646	108,621
	124,660	112,911

Maturity analysis of lease liabilities:

*Minimum lease payments:*

- Within one year	17,519	14,576
- After one year and before two years	11,353	11,160
- After two years and before five years	33,234	31,821
- After five years	580,081	570,809
	<u>642,187</u>	<u>628,366</u>
Less: Future finance charges on obligations	(517,527)	(515,455)

Less: Future finance charges on obligations

Present value of obligations

Present value analysed as follows:

*Current*

- Within one year	4,014	4,290
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*Non-current*

- After one year and before two years	614	8,899
- After two years and before five years	223	26,883
- After five years	119,809	72,839
	<u>120,646</u>	<u>108,621</u>
	124,660	112,911

**DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)**

## 26. Right-of-use assets and lease liabilities (cont'd)

(c) The leasehold rights recognised at Group level through investment made by Semaris Ltd in Kingfisher 3 Limited for its underlying assets in Praslin Resort Limited are amortised over the remaining lease term of the parcels of land, i.e. 46 years.

**(d) Nature of leasing activities (in the capacity as lessee)**

The Group leases land in the jurisdictions from which it operates. Some jurisdictions, it is customary for lease contracts to provide for payments to increase each year by inflation or and in others to be reset periodically to market rental rates.

The Group also leases certain items of plant and equipment. Some contracts for services with distributors contain a lease of vehicles. Leases of property, equipment and vehicles comprise only fixed payments over the lease terms.

### (e) Extension and termination options

There are no extension and termination options included in property and equipment leases across the Group.

**(f) Lease term**

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

Extension and termination options are included in property leases in the Group. These are used to maximise operational flexibility in terms of managing the assets used in the Group operation. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

(g) Interest expense

	Year ended 30 June 2022 Rs '000	Year ended 30 June 2021 Rs '000
Interest expense (included in finance cost) (Note 22)	10,490	7,898

Interest expense (included in finance cost) (Note 22)

The total cash outflow for leases in 2022 was Rs 4.7m (2021: Rs 5.7m) for the Group.

## 27. Investment property

## Accounting Policy

Investment property is measured initially at cost, including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met; and excludes the costs of day-to-day servicing of an investment property. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the reporting date. Gains and losses arising from changes in the fair values of investment property are included in profit or loss in the year in which they arise. Fair values are determined based on an annual evaluation performed by an accredited external independent valuer, applying a valuation model recommended by the International Valuation Standards Committee.

Investment property is derecognised when either it has been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss in the period of derecognition.

Transfers are made to investment property only when there is a change in use, evidenced by the end of owner occupation, commencement of an operating lease to another party or completion of construction or development. Transfers are made from investment property when, and only when, there is a change in use, evidenced by commencement of owner occupation or commencement of development with a view to sale.

For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is its fair value at the date of change in use. If an owner-occupied property becomes an investment property, the Group shall account for such property in accordance with the policy stated under property and equipment up to the date of change in use.



DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

27. Investment property (cont'd)

Accounting Policy (cont'd)

Significant accounting judgements and estimates

*Fair value of land and buildings*

The Group measures investment properties at revalued amounts with changes in fair value being recognised in fair value being recognised in profit or loss. The Group engaged an independent valuation specialist to determine fair value based on prevailing market data.

	THE GROUP	
	30 June 2022	30 June 2021
	Rs '000	Rs '000
At 1 July	897,049	756,718
Additions	1,060	-
Fair value movement (Note (b))	2,884	17,500
Exchange differences	(63,010)	122,831
<b>At 30 June</b>	<b>837,983</b>	<b>897,049</b>

(a) The investment properties are stated at fair value which has been determined by Directors, based on valuations performed by the accredited independent valuers A. Lazrak Advisory. As at 30 June 2022, revaluation of the investment properties was carried out using the discounted cash flow method which was supported by open market value by reference to market evidence of transaction prices for similar properties and sales comparison method. The revaluations were based on market economic conditions and active market prices existing at the reporting date, adjusted for any difference in the nature, location or condition of the specific property. Cash flows of the country club have been discounted using a discount rate specific to the project to reflect the current market assessments. Management determined that these constitute one class of asset under IFRS 13, based on the nature, characteristics and risks of the property.

Details of the Group's freehold land and buildings measured at fair value and information about the fair value hierarchy are as follows:

	Level 1 Rs '000	Level 2 Rs '000	Level 3 Rs '000
<b>2022</b>			
Freehold land	-	-	507,990
Buildings	-	-	329,993
<b>Total</b>	<b>-</b>	<b>-</b>	<b>837,983</b>
	Level 1 Rs '000	Level 2 Rs '000	Level 3 Rs '000
2021			
Freehold land	-	-	522,252
Buildings	-	-	374,797
<b>Total</b>	<b>-</b>	<b>-</b>	<b>897,049</b>

(b) Reconciliation of level 3 fair value hierarchy is as follows:

	THE GROUP	
	30 June 2022	30 June 2021
	Rs '000	Rs '000
At 1 July	897,049	756,718
Additions	1,060	-
Fair value movement	2,884	17,500
Exchange differences	(63,010)	122,831
<b>At 30 June</b>	<b>837,983</b>	<b>897,049</b>

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

27. Investment property (cont'd)

Accounting Policy (cont'd)

Significant accounting judgements and estimates (cont'd)

*Fair value of land and buildings (cont'd)*

(c) The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements:

	Valuation technique and key inputs	Unobservable inputs	Sensitivity used	Effect on fair value Rs '000
<b>2022</b>				
5-star hotel Lifestyle	Discounted cash flows	Discount rate	1% increase in discount	(4,689)
5-star hotel	Discounted cash flows	and terminal	rate and 0.5% increase in	(10,260)
Country club	Discounted cash flows	growth rate	terminal growth rate	(4,335)
5-star hotel Lifestyle	Discounted cash flows	Discount rate	1% decrease in discount	16,179
5-star hotel	Discounted cash flows	and terminal	rate and 0.5% decrease in	29,573
Country club	Discounted cash flows	growth rate	terminal growth rate	4,870
	Valuation technique and key inputs	Unobservable inputs	Sensitivity used	Effect on fair value Rs '000
<b>2021</b>				
5-star hotel Lifestyle	Discounted cash flows	Discount rate	1% increase in discount	(6,747)
5-star hotel	Discounted cash flows	and terminal	rate and 0.5% increase in	(22,276)
Country club	Discounted cash flows	growth rate	terminal growth rate	(4,950)
5-star hotel Lifestyle	Discounted cash flows	Discount rate	1% decrease in discount	18,476
5-star hotel	Discounted cash flows	and terminal	rate and 0.5% decrease in	23,519
Country club	Discounted cash flows	growth rate	terminal growth rate	5,775

Significant increases/(decreases) in unobservable inputs would result in significantly higher/(lower) fair value.



DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

27. Investment property (cont'd)

Significant accounting judgements and estimates (cont'd)  
Fair value of land and buildings (cont'd)

(d) Included in the fair value movement are the following properties:

- (i) a fair value increase of Rs 19m was recognised on land and building earmarked for 5-star hotel and 5-star lifestyle hotel in Domaine Palm Marrakech S.A. The movement in fair value has been determined using a discounted cash flow (DCF) over a period of 5 years by the independent valuer as at 30 June 2022; and
- (ii) the fair value of the country club has fallen by Rs 16m following changes in future cash flows based on available information and using a discount rate of 10.71% and terminal growth rate of 1.5% over a discounted cash flow (DCF) period of 5 years.

The following amounts have been recognised in profit or loss:

	THE GROUP	
	Year ended	Year ended
	30 June	30 June
	2022	2021
	Rs '000	Rs '000
Rental income	13,452	12,852

No direct operating expenses (including repairs and maintenance) arising from investment property have been incurred during the year (2021: Nil).

28. Intangible assets

Accounting Policy

Other intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is charged against profits in the year in which the expenditure is incurred.

The useful lives of intangible assets are assessed to be either finite or indefinite.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in profit or loss in the expense category consistent with the function of the intangible asset.

Intangible assets with finite lives are amortised over a period of two to five years.

Intangible assets with indefinite useful lives are not amortised but are tested for impairment annually and whenever there is an indicator of impairment either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in the useful life from indefinite to finite is made on a prospective basis.

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

28. Intangible assets (cont'd)

Accounting Policy (cont'd)

Other intangible assets (cont'd)

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

	THE GROUP	THE COMPANY
	Rs '000	Rs '000
Computer software		
COSTS		
At 1 July 2020	3,254	-
Exchange differences	522	-
At 30 June 2021	3,776	-
Additions	932	-
Exchange differences	(265)	30
At 30 June 2022	4,443	30
AMORTISATION		
At 1 July 2020	1,812	-
Amortisation charge	508	-
Exchange differences	331	-
At 30 June 2021	2,651	-
Amortisation charge	556	2
Exchange differences	(207)	-
At 30 June 2022	3,000	2
Net book value 30 June 2022	1,443	28
Net book value 30 June 2021	1,125	-

29. Investments in subsidiaries

Accounting Policy

Investments in subsidiaries

Subsidiaries are those entities controlled by the Company. Control is achieved when the Company is exposed to, or has right to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Financial statements of the Company

Investments in subsidiaries are carried at the cost at which is the aggregate of the fair values at the date of exchange of assets given, liabilities incurred or assumed, and equity instruments issued by the acquirer in exchange for control of the acquiree, plus any costs directly attributable to the business combination. The carrying amount is reduced to recognise any impairment in the value of individual investments. The impairment loss is taken to the statements of profit or loss.

Details of subsidiaries have been disclosed under Note 2.

Cost (Unquoted)

	THE COMPANY	
	30 June	30 June
	2022	2021
	Rs '000	Rs '000
At 1 July	3,049,483	3,049,483
Capital reduction	(69,756)	-
Transfer to financial assets at amortised costs	(69,756)	-
At 30 June	2,909,971	3,049,483

During the year, DPM proceeded with a capital reduction of MAD 80m, which was approved by the exchange office in Morocco. Out of MAD 80m, MAD 20m (Rs 88m) were repaid to Semaris Ltd in June 2022 and management is confident to receive an additional of MAD 20m (Rs 89m) in October 2022 which have thus been transferred to financial asset at amortised cost as at 30 June 2022. The outstanding MAD 40m remained under Investment in subsidiaries as management foresees to further finance future developments in DPM.

As at 30 June 2022, an impairment assessment has been done in accordance with IAS 36 and no signs of impairment were identified.



DETAILED INFORMATION ON STATEMENT OF FINANCIAL POSITION ITEMS (CONT'D)

30. Inventories

Accounting Policy

Inventories are valued at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for as follows:

- stock of villas is accounted at cost, which comprises cost of land, construction costs, leasehold rights and borrowing costs;
- villas being constructed for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, are held as inventory and measured at the lower of cost and net realisable value; and
- the leasehold right acquired on the parcel of land for construction of villas has been allocated to inventory. Upon disposal of villas, the leasehold rights will be released to the profit and loss account.

Net realisable value is the estimated selling price in the ordinary course of business less estimated costs necessary to make the sale. The Group uses forward price for sales of completed inventory in future years. Cash flows associated with net realisable value are discounted at an appropriate rate to determine the estimated net realisable value of the inventory in its present location and condition.

Consequently, the outstanding cost of conversion and cost to sell are adjusted to take into account the time value of money.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories is recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net summarised value, is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

Significant accounting judgements and estimates

Estimation of net realisable value for inventories

Inventories are stated at the lower of cost and net realisable value (NRV). NRV for land banks is assessed by reference to market conditions and prices existing at the reporting date and is determined by the Group, based on comparable transactions identified in the same geographical market serving the same real estate segment.

NRV in respect of projected villas under development is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete the development and the estimated costs necessary to make the sale, taking into account the time value of money.

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
Stock of land for sale (Note (a))	3,368,131	3,479,600	-	2,000,000
Leasehold rights acquired	128,975	128,975	-	-
	3,497,106	3,608,575	-	2,000,000
	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
(a) Stock of land for sale is made up of:				
Land for sale at Les Salines, Mauritius (Note 13 & 19(b))	2,000,000	2,000,000	-	2,000,000
Land for development of Invest Hotel Scheme ("IHS") at Les Salines	34,023	34,023	-	-
Development under Les Salines PDS Ltd	51,128	2,305	-	-
Villas under construction in Marrakech, Morocco	1,282,980	1,443,272	-	-
	3,368,131	3,479,600	-	2,000,000

(b) Inventories are included in assets given as collaterals for bank borrowings and loan to related parties.

(c) Interest costs capitalised in inventory amounted to Rs 342m as at 30 June 2022 (2021: Rs 375m) for the Group. The rate used to determine the amount of borrowing costs eligible for capitalisation varied between 6% and 6.75% for loans denominated in foreign currency, which was the effective rate of interest on the specific borrowings.

(d) Cost of inventories expensed amounted to Rs 252m during the year (2021: Rs 528m) for the Group.

(e) No write-down on inventory was realised during the year ended 30 June 2022 (2021: Nil).

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

31. Trade receivables

	THE GROUP	
	30 June 2022	30 June 2021
	Rs '000	Rs '000
Trade receivables	29,564	71,171

Trade receivables are unsecured, non-interest-bearing and are generally on 30 to 60 days' term.

(i) Impairment of trade receivables

The Group and Company apply the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables. In addition, where there is no indication of impairment for those appearing past due, management assesses the risk of the non-recoverability of trade receivables not yet due nor impaired.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. Since trade receivables relate only to Domaine Palm Marrakech S.A. and that the value of trade receivables is low, a specific provisioning is used to assess expected loss allowance. During the year, no provision for expected credit losses has been recognised (2021: Nil).

(ii) The ageing of trade and other receivables is disclosed in Note 8(i).

(iii) The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable mentioned above.

(iv) The Group does not hold any collateral as security for trade and other receivables.

(v) The carrying amounts of trade and other receivables which are receivable within one year approximate their fair values.

32. Financial assets at amortised cost

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
Non-current				
Financial assets at amortised cost	314,720	365,575	-	-
Current				
Financial assets at amortised cost	65,193	55,350	1,040,448	3,660
Total financial assets at amortised cost	379,913	420,925	1,040,448	3,660

At Company level, Rs 900m relate to amount receivable from Les Salines PDS Ltd on the disposal of land and Rs 48m for preliminary project costs recharged. With regard to the share buy-back for which proceeds are yet to be received, Rs 89m are expected within the next financial year.

At Group level, the receivable amount is due from Beachcomber Hotel Marrakech S.A. (BH) for the use of the country club, golf and other services provided by Domaine Palm Marrakech S.A.. In prior year, an amount of Rs 43m was written off representing the waiver of recharge expenses and rental of country club.

Terms and conditions:

- a repayment agreement has been established between Domaine Palm Marrakech S.A. and Beachcomber Hotel Marrakech S.A. whereby it is agreed that the receivable amount as at 31 November 2021 will be repayable quarterly with the last repayment on 30 November 2028; and
- an interest rate of 2.5% and 4% per annum will be charged on current and non-current receivables respectively.

The Group has made an impairment assessment by considering the previous repayment behaviours and assessing the future cash flow forecasts covering the contractual period of the receivable balances. The Group does not expect any default on repayment and is certain of Beachcomber Hotel Marrakech S.A.'s ability to repay its debt as it falls due in the normal course of business and/or in any adverse economic and business conditions.



DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

32. Financial assets at amortised cost (cont'd)

(b)The carrying amounts of the financial assets at amortised cost are denominated in the following currencies:

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
MUR	-	-	1,040,448	3,660
MAD	379,913	420,925	-	-
	379,913	420,925	1,040,448	3,660

(c) The ageing of financial assets at amortised cost is disclosed in Note 8(i).  
(d) The Group does not hold any collateral as security for financial assets at amortised cost.

33. Other assets

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
VAT receivable	392,679	385,059	8,048	5,976
Prepayments	86,733	22,866	191	322
Other receivables	22,767	15,409	-	-
	502,179	423,334	8,239	6,298

(a) VAT is receivable on capital expenditure incurred by the Group.

34. Cash and cash equivalents

Accounting Policy

Cash and cash equivalents include highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value. Such investments are normally those with less than three months' maturity from the date of acquisition.

For the purpose of the statements of cash flows, cash and cash equivalents consist of cash in hand and at bank, net of outstanding bank overdrafts. Cash and cash equivalents are measured at amortised cost. The carrying amount approximates the fair value.

(a) For the purposes of the statements of cash flows, cash and cash equivalents comprise the following:

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
Cash in hand and at bank	359,751	166,114	94,082	45,249
Bank overdrafts (Note a)	(69,894)	(17,325)	(69,894)	(17,325)
	289,857	148,789	24,188	27,924

(a) Bank overdrafts

The bank overdrafts are secured by fixed and floating charge on the assets of the individual companies of the Group. The interest rate on bank overdrafts varies between 4.25% and 4.75%.

The fair value of cash is Rs 360m (2021: Rs 166m) for the Group and Rs 94m (2021: Rs 45m) for the Company.

At 30 June 2022, the Group and Company did not have any undrawn loan facilities. Undrawn overdraft facilities amounted to Rs 30m in 2022 (2021: Rs 12.7m) for both Group and Company.

While cash and cash equivalents are also subject to impairment requirements of IFRS 9, the identified impairment loss was immaterial.

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

34. Cash and cash equivalents (cont'd)

(b) Reconciliation of liabilities arising from financing activities:

(i) THE GROUP	Non-cash changes					
	Recognition of	Remeasure	Amorti	Foreign		
	2021	Cash	of	ment	sation	2022
	Rs '000	flows	IFRS 16	gain	cost	Rs '000
Borrowings	2,323,628	(13,458)	-	(64,258)	69,433	2,311,975
Lease liabilities	112,911	(4,735)	1,159	-	10,490	124,660
	2,436,539	(18,193)	1,159	(64,258)	79,923	2,436,635

	Non-cash changes					
	Recognition of	Remeasure	Amorti	Foreign		
	2020	Cash	of	ment	sation	2021
	Rs '000	flows	IFRS 16	gain	cost	Rs '000
Borrowings	2,331,579	(103,417)	-	-	77,616	2,323,628
Lease liabilities	100,310	(5,706)	-	-	7,898	112,911
	2,431,889	(109,123)	-	-	85,514	2,436,539

(ii) THE COMPANY

	Non-cash changes			
	2021	Cash	Delegation	Amortisation
	Rs '000	flows	of debt	cost
	Rs '000	Rs '000	Rs '000	Rs '000
Borrowings	2,221,089	-	(1,361,681)	55,719
	2,221,089	-	(1,361,681)	55,719

	Non-cash changes			
	2020	Cash	Delegation	Amortisation
	Rs '000	flows	of debt	cost
	Rs '000	Rs '000	Rs '000	Rs '000
Borrowings	2,142,243	-	-	78,846
	2,142,243	-	-	78,846

35. Stated capital

	Issued number of shares		Issued and fully paid	
	2022	2021	2022	2021
	Rs '000		Rs '000	Rs '000
As at 30 June	548,982,130	548,982,130	3,595,000	3,595,000

As at 30 September 2019, the Company had issued 548,982,130 shares of no par value. All shares have been fully paid and carry equal voting rights. The ordinary shares are classified as equity.

The Board may issue shares at any time and there is no limit on the number of shares to be issued with no par value.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

### DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

#### 36. Other reserves

Other reserves include the following:

##### (a) Foreign exchange differences reserve

##### Nature and purpose of reserves

	THE GROUP	
	30 June 2022	30 June 2021
	Rs '000	Rs '000
Foreign exchange difference	<b>447,106</b>	711,964

These reserves include exchange differences arising on retranslation of the financial statements of foreign subsidiaries.

##### (b) Revaluation reserve

##### Nature and purpose of reserves

	THE GROUP	
	30 June 2022	30 June 2021
	Rs '000	Rs '000
Revaluation reserve	<b>37,130</b>	-

It arises on the revaluation exercise performed as at 30 June 2022 on land and buildings under Property and Equipment (Note 25).

#### 37. Borrowings

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
<b>Current portion</b>				
Bank loans	<b>938,964</b>	931,243	<b>915,127</b>	906,299
<b>Non-current portion</b>				
Bank loans	<b>27,830</b>	43,845	-	-
Loan from related company (Note (a))	<b>1,345,181</b>	1,348,540	-	1,314,790
	<b>1,373,011</b>	1,392,385	-	1,314,790
<b>Total borrowings</b>	<b>2,311,975</b>	2,323,628	<b>915,127</b>	2,221,089

(a) Loan from related company has been disclosed under related party transactions and disclosures (Note 16(vii)).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

### DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

#### 37. Borrowings (cont'd)

##### (c) Bank loans and loan from related party

Bank loans and loan from related party can be analysed as follows:

##### Current

- Within one year

##### Non-current

- After one year and before two years

- After two years and before five years

- After five years

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
<b>Current</b>				
- Within one year	<b>938,964</b>	931,243	<b>915,127</b>	906,299
<b>Non-current</b>				
- After one year and before two years	<b>27,830</b>	24,945	-	-
- After two years and before five years	<b>346,048</b>	301,279	-	248,629
- After five years	<b>999,133</b>	1,066,161	-	1,066,161
	<b>1,373,011</b>	1,392,385	-	1,314,790
	<b>2,311,975</b>	2,323,628	<b>915,127</b>	2,221,089

Bank loans and loan from related party are denominated as follows:

				THE GROUP	
	Category	Effective interest rate	Maturity	30 June 2022	30 June 2021
				Rs '000	Rs '000
<i>Denominated in:</i>					
MUR	Bank loan	4.65% - 5%	2023	<b>915,127</b>	906,299
MUR	Loan from related party	5%	2031	<b>1,345,181</b>	1,348,540
MAD	Bank loan	6% - 7%	2024	<b>51,667</b>	68,789
				<b>2,311,975</b>	2,323,628

				THE COMPANY	
	Category	Effective interest rate	Maturity	30 June 2022	30 June 2021
				Rs '000	Rs '000
<i>Denominated in:</i>					
MUR	Bank loan	4.65% - 5%	2022	<b>915,127</b>	906,299
MUR	Loan from related party	5%	2031	-	1,314,790
				<b>915,127</b>	2,221,089

The bank loans are secured by fixed and floating charges over the Group's assets as follows:

- floating charge on all immovable and movable assets of the Group; and
- fixed charge on freehold land acquired by the Company.

The loan from related company amounting to Rs 1.3bn is unsecured and subordinated to the bank loans. Following the disposal of land to Les Salines PDS Ltd, the loan from related party has been delegated to the latter with new terms of repayment agreed on 30 June 2022. Interest accrued up to 30 June 2023 shall be capitalised as new capital amount and interest repayment shall be half-yearly as from 31 December 2023. Capital repayment will be half yearly in bullet as from 31 December 2025 to 30 June 2031.

#### 38. Trade and other payables

	THE GROUP		THE COMPANY	
	30 June 2022	30 June 2021	30 June 2022	30 June 2021
	Rs '000	Rs '000	Rs '000	Rs '000
Trade payables	<b>246,424</b>	287,438	<b>5,468</b>	-
Other payables	<b>81,726</b>	26,648	<b>3,360</b>	4,123
Amount due to related parties	<b>55,874</b>	43,304	<b>49,005</b>	37,125
	<b>384,024</b>	357,390	<b>57,833</b>	41,248

Trade payables are non-interest-bearing and are generally on 30 to 60 days' term.



DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

39. Fair value of assets and liabilities

Accounting Policy

*Fair value measurement*

The Group measures its financial instruments and non-financial assets such as investment property and items of property at fair value at each reporting date.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Group's management determines the policies and procedures for the measurement of both recurring and non-recurring fair values. Financial assets that are unquoted are fair valued by management at least annually at the reporting date. The use of external valuers is decided by the management when the situation dictates it, taking into consideration the relevant factors.

External valuers are used to fair value land and buildings classified under "Property and equipment" and "Investment property", by applying specific valuation techniques. Involvement of external valuers for the valuation of its properties is decided upon by management after discussion with and approval of the audit committee. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. Management decides, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case. Management assesses the changes in the inputs, as well as those in the environment, from both internal and external sources that affect the fair value of the property since the last valuation, and thereafter decides on the involvement of external valuers.

At each reporting date, management analyses the movements in the values of assets and liabilities which are required to be remeasured or reassessed as per the Group's accounting policies. For this analysis, management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to relevant documents.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Significant accounting judgements and estimates

*Fair value measurements of financial instruments*

When the fair values of financial instruments recorded in the statements of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques. The inputs to those models are derived from observable market data where possible, but where observable market data is not available, a degree of judgement is required to establish fair values. The judgements include consideration of inputs such as liquidity risk, credit risk and volatility. As at 30 June 2022 and 30 June 2021, the Group held the following financial instruments carried at fair value in the statements of financial position which have been disclosed under Notes 25 and 27 respectively.

The carrying amounts of financial assets and liabilities approximate their fair values, except where otherwise stated (Note 8(iv)).

For valuation techniques regarding property classified under "Property and equipment" and "Investment property", refer to Notes 25 and 27 respectively.

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

40. Commitments

	THE GROUP	
	30 June 2022	30 June 2021
	Rs '000	Rs '000
<b>Capital commitments</b>		
Les Salines PDS Limited (i)	<b>16,177,530</b>	14,301,000
Les Salines I.H.S Limited (ii)	<b>349,000</b>	349,000
Domaine Palm Marrakech S.A. (iii)	<b>2,261,771</b>	2,275,903
Praslin Resort Limited (Seychelles) (iv)	<b>7,007,944</b>	1,100,000
	<b>25,796,245</b>	18,025,903

- (i) The project consists of 220 units which will be developed on a total land area of 73 hectares. The plots averaging 2,100m² will be located around an 18-hole golf course, out of which 25% will be sold as serviced plots. The project has been launched in April 2022 and is currently in presale phase. The project costs will be financed from the sale of units under the VEFA scheme.
- (ii) The development of an Invest Hotel Scheme ("IHS") under Les Salines IHS Limited is currently being restructured following the impact of the COVID-19 pandemic in the hospitality industry.
- (iii) The amount of Rs 2.3bn represents the estimated cost for Phase 1b and infrastructure cost for Phase 2 of the property development in Marrakech. Phase 1b includes the development and sale of 18 plots and 35 premium villas. As at 30 June 2022, 21 units were sold and a further 10 units were reserved. Commitment regarding Phase 2 consists of infrastructure work.
- (iv) Property development under the "villa policy" will be carried out on the 64 hectares of land acquired by Praslin Resort Limited. This development will allow the sale of residential units to foreigners provided that the project has an important hospitality component. A revised business plan has been submitted to the Seychelles authorities in the month of August 2022.













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